

THRIVE 2026

COMPASSION IN ACTION.
COMMUNITY AT HEART.



Soledad Community
HEALTH CARE DISTRICT

JULY 23, 2026
AGENDA

Agenda

SOLEDAD COMMUNITY HEALTH CARE DISTRICT

Regular Meeting of the Board of Directors

July 23, 2026 @ 10:00 a.m.

Board members and members of the public may attend this meeting in person at the District Office located at 612 Main Street, Soledad, Ca 93960 in the Creekside Room

1. Call to Order

2. Roll Call

Anne Trebino

Rosemary Guidotti

Ken Klemme

Francisco Barajas

Graig Stephens

3. Pledge of Allegiance

4. Reading of the District's Mission Statement – To be read by a District Board Member

"To anticipate and provide services to meet the health care needs of the people we serve." **10:05 a.m.**

5. President's Welcome

10:10 a.m.

A. Introductions and Welcome – Graig Stephens

6. Public Comment

Members of the public are welcome to participate in the meetings of the Board

10:15 a.m.

Comments of the public will be accepted during the Public Comment portion of the agenda.

No action or comments will be taken by the Board on matters not on the agenda. Public comments on agenda items should be made at the time each item is considered. When the Board President recognizes a member of the public for oral comment, such comment shall be three (3) minutes or less, at the discretion of the Board President. We would like a calm presentation so that the importance of what you are presenting is not overshadowed by the manner of the presentation.

7. Consent Items

10:20 a.m.

Approval of Minutes

A. Regular Meeting of June 25, 2026

B. Consideration and potential approval of an agreement (5 years) for computers and hardware as a service (firewall and access points) with Mitchell Technologies, in an amount not to exceed a total of \$29,853.24 per year.

C. Ring Central Migration – Consideration and potential approval of an agreement (3 years) for a complete replacement of legacy Momentum phone system with Ring Central's cloud VoIP platform, with Mitchell Technologies, in an amount not to exceed a total of \$32,672.00 per year.

D. Consideration and potential approval of a renewal agreement (5 years) for copiers with Smile Business Products, Inc., in an amount not to exceed at total of \$4,094.40.

- E. Consideration and Board approval directing the CEO to cast a shareholder proxy vote for the recommended slate of Directors/Trustees for the Nationwide Life Insurance Company AB Relative Value Fund; and to vote in favor of approving the recommended investment advisory agreement between the Fund and Alliance Bernstein L.P.
- F. Consideration of Special Board Finance Meeting for debt restructuring
August 11, 2026 at 10a.m. – Dr. Ida Lopez Chan

BOARD ACTION: _____

8. Adjournment to Closed Session **10:30 a.m.**
- A. **CONFERENCE WITH LEGAL COUNSEL**
Conference with Legal Counsel – Existing Litigation pursuant to Government Code (§ 54956.9)
Name of Case: (SUSAN PHAN vs. SOLEDAD COMMUNITY HEALTH CARE DISTRICT FOUNDATION et. al.)
- B. **CONFERENCE WITH LABOR NEGOTIATORS**
(Government Code § 54957.6): The Board will meet with the CEO, Interim General Counsel, and District Negotiation Team members to discuss negotiations. Agency designated representatives: Dr. Ida Lopez Chan, David G. Ritchie, Charisma Amador. Employee organization: SEIU 2015
- C. **PUBLIC EMPLOYEE PERFORMANCE EVALUATION**
(Government Code §54957(b)) Title: (Specify position title of employee being reviewed):
Dr. Ida Lopez Chan, Chief Executive Officer

9. Return to Open Session: Report from Closed Session **10:45 a.m.**
10. Treasurer's Report – **10:50 a.m.**
- A. Review of Operating Entities and the District, Mr. Brent Green, CPA
Financial Statements (*Board will consider the approval of the Treasurer's Report*)

BOARD ACTION: _____

11. Monthly Budget Review – 2026-2027 **11:05 a.m.**
12. Resolution No. 2026-20 – of the Board of Directors of the Soledad Community Health Care District Authorizing New District Money Market Account with Mechanics Bank. **11:10 a.m.**

BOARD ACTION: _____

13. Approval of closure of Account Pacific Valley Bank Money Market account ending in 2896, and moving remaining proceeds into the new District Money Market Account with Mechanics Bank pending approval. **11:15 a.m.**

BOARD ACTION: _____

14. Approval of closure of Account West Coast Bank CDARS account ending in 7259, and moving remaining proceeds into the new District Money Market Account with Mechanics Bank pending approval. **11:20 a.m.**

BOARD ACTION: _____

15. Approval of closure of Account West Coast Bank CD account ending in 6390, and moving remaining proceeds into the new Money Market Account with Mechanics Bank pending approval. **11:25 a.m.**

BOARD ACTION: _____

16. Public Hearing – AB 2561. The board shall receive an annual presentation and conduct a public hearing regarding staffing data, including vacancies, recruitment, and retention challenges pursuant to AB 2561. **11:30 a.m.**

17. Regular Staff Reports – **11:40 a.m.**
- A. Director of Communications – Adriana Gonzalez
 - B. Foundation – Rosemary Guidotti
 - C. Director of Integrated Client Services – Brian Weaver
 - D. District CEO Report – Dr. Ida Lopez Chan

18. Adjournment to the next meeting
Regular District Board Meeting – Thursday, August 20, 2026 at 4:00 P.M.

Note: Requests for a disability related modification or accommodation, including auxiliary aids or services, in order to attend or participate in a meeting should be made to the District Recording Secretary during regular business hours at 831-678-2462. Notification received 48 hours before the meeting will enable the district to make reasonable accommodations. Open session meeting materials provided to the Board of Directors after the agenda packets are distributed are available at the office of the Recording Secretary located at 612 Main Street, Soledad, California.

**Soledad Community Health Care District
Regular Meeting of the Board of Directors
June 25, 2026 @ 4:00 p.m.**

MINUTES

1. Call to order at 4:00 p.m. by President, Graig Stephens

2. Board of Directors Roll Call.

Directors Present: Vice President, Anne Trebino
Secretary, Rosemary Guidotti
Treasurer, Ken Klemme
Board Member, Francisco Barajas
President, Graig Stephens

Directors Absent:

Staff Present: CEO, Ida Lopez Chan
Executive Assistant, Sophie Piña
Director of Communications, Adrianna Gonzalez
Administrator, Brian Weaver

District CPA: Brent Green, CPA

We have a Quorum

3. Pledge of Allegiance: Graig Stephens

4. Mission Statement: Graig Stephens

5. President's Welcome: Graig Stephens welcomed everyone to the meeting.

6. Employee Service Recognition – Virginia Castro (20 Years) – Ida presented the Employee Service Recognition Certificate to Vanessa Arredondo, who accepted it on behalf of Virginia Castro.

7. Recognition of Superintendent Randy Bangs for his Unwavering Commitment to Healthcare – Soledad Unified School District – Dr. Ida Lopez Chan presented a Certificate of Recognition to Superintendent Randy Bangs in honor of his dedicated service and strong partnership with the Soledad Community Healthcare District. He was recognized for his leadership during the COVID-19 pandemic, particularly his role in supporting community vaccination efforts and prioritizing the health and safety of students and families. Ida also acknowledged the longstanding collaboration between the School District and Healthcare District, including school vaccination clinics, low-cost student physicals, CNA training opportunities, and emergency evacuation planning. Superintendent Bangs expressed his appreciation for the partnership.

8. Public Comment – None

**Soledad Community Health Care District
Regular Meeting of the Board of Directors
June 25, 2026 @ 4:00 p.m.**

9. Consent Agenda Approval of Minutes Action -

Motion: The board approved the consent agenda including the minutes from the following meetings: Regular Meeting of May 21, 2026, and Special Meeting (Finance/Budget) of June 3, 2026.

M/S: Klemme/Guidotti

Ayes: Trebino, Guidotti, Klemme, Barajas, Stephens

Nays:

Abstain:

Absent:

Motion: Passed

10. Adjournment to Closed Session –

A. CONFERENCE WITH LEGAL COUNSEL

Conference with Legal Counsel – Existing Litigation pursuant to Government Code (§ 54956.9) Name of case: (SUSAN PHAN vs. SOLEDAD COMMUNITY HEALTH CARE DISTRICT FOUNDATION et. al.)

B. Conference with Legal Counsel – Anticipated Litigation: Initiation of litigation pursuant to Government Code § 54956.9(c): (One (1) case)

C. (Government Code § 54957.6) Agency designated representative: Ida Lopez Chan, Charisma Amador, David G. Ritchie (Cole Huber LLP) Employee organization: Service Employees International Union (SEIU)

11. Reconvene in Open Session and report out from closed session, if any – There was no reportable action taken in closed session.

12. Health Care Management Strategies, FQHC Accounting & Strategic Planning Update

Kristopher D. Zuniga, CEO – Gerardo updated the board on the request that was submitted to the California Department of Health Care Services for an increase in the clinic's Medi-Cal reimbursement rate to better align with the cost of providing care. He also explained the expected timeline and noted that any approved rate increase would be retroactive to the effective date.

13. District Debt Refinancing Update, Wulff, Hansen & Co. – Update by Rob Pankratz, Vice – President, Wulff, Hansen & Co. – Rob updated the board on the ongoing forbearance agreement and debt restructuring process. He explained the purpose of the restructuring, the proposed financing options and explained the financial impact.

14. – Resolution No. 2026-16 – A Resolution of the Board of Directors of the Soledad Community Health Care District Approving an Agreement with Cole Huber LLP for General Counsel Legal Services – Dr. Ida Lopez Chan

**Soledad Community Health Care District
Regular Meeting of the Board of Directors
June 25, 2026 @ 4:00 p.m.**

Motion: The board approved Resolution No. 2026-16 A Resolution of the Board of Directors of the Soledad Community Health Care District Approving an Agreement with Cole Huber LLP for General Counsel Legal Services

M/S: Klemme/Barajas

Ayes: Trebino, Guidotti, Klemme, Barajas, Stephens

Nays:

Abstain:

Absent:

Motion: Passed

- 15. Resolution No. 2026-17 – A Resolution of the Board of Directors of the Soledad Community Health Care District accepting the district fee review report, approving the district’s fee schedule, delegating authority to the Chief Executive officer to establish and adjust certain district fees, and establishing requirements for periodic board review and oversight.**

Motion: The board approved Resolution No. 2026-17 A Resolution of the Board of Directors of the Soledad Community Health Care District accepting the district fee review report, approving the district’s fee schedule, delegating authority to the Chief Executive officer to establish and adjust certain district fees, and establishing requirements for periodic board review and oversight.

M/S: Klemme/Barajas

Ayes: Trebino, Guidotti, Klemme, Barajas, Stephens

Nays:

Abstain:

Absent:

Motion: Passed

- 16. Resolution No. 2026-18 – Resolution No. 2026-18 A Resolution of the Board of Directors of the Soledad Community Health Care District calling and giving notice of the holding of a general municipal election to be held in the district on Tuesday, November 3, 2026, for the election of certain officers of the district as required by the provisions of the laws of the state of California relating to California Health Care Special Districts.**

Motion: The board approved Resolution No. 2026-18 A Resolution of the Board of Directors of the Soledad Community Health Care District calling and giving notice of the holding of a general municipal election to be held in the district on Tuesday, November 3, 2026, for the election of certain officers of the district as required by the provisions of the laws of the state of California relating to California Health Care Special Districts.

M/S: Klemme/Guidotti

Ayes: Trebino, Guidotti, Klemme, Barajas, Stephens

Nays:

Abstain:

Absent:

Motion: Passed

**Soledad Community Health Care District
Regular Meeting of the Board of Directors
June 25, 2026 @ 4:00 p.m.**

- 17. Resolution No. 2026-19 A Resolution of the Board of Directors of the Soledad Community Health Care District requesting the Board of Supervisors of the County of Monterey to consolidate a General Municipal Election to be held on November 3, 2026 with the Statewide General Election to be held on that date pursuant to § 10403 of the elections code and provide election services for said election.**

Motion: The board approved Resolution No. 2026-19 A Resolution of the Board of Directors of the Soledad Community Health Care District requesting the Board of Supervisors of the County of Monterey to consolidate a General Municipal Election to be held on November 3, 2026 with the Statewide General Election to be held on that date pursuant to § 10403 of the elections code and provide election services for said election. With the correction to the first WHEREAS last line referencing city council election will be changed to a district board election.

M/S: Klemme/Barajas

Ayes: Trebino, Guidotti, Klemme, Barajas, Stephens

Nays:

Abstain:

Absent:

Motion: Passed

18. Treasurer's Report –

Motion: The board approved the Financial Statements for review for Operating Entities and the District.

M/S: Klemme/Barajas

Ayes: Trebino, Guidotti, Klemme, Barajas, Stephens

Nays:

Abstain:

Absent:

Motion: Passed

19. Monthly Budget Review – 2025-2026 – The board discussed and reviewed.

20. Final Budget Review – 2026-2027 –

Motion: The board approved the final budget for 2026-2027.

M/S: Klemme/Barajas

Ayes: Trebino, Guidotti, Klemme, Barajas, Stephens

Nays:

Abstain:

Absent:

Motion: Passed

21. Consideration of a New Meeting Time for July 23, 2026 Meeting –

- 1. Discussion and action to change the meeting start time from 4:00p.m. to an earlier time.**

**Soledad Community Health Care District
Regular Meeting of the Board of Directors
June 25, 2026 @ 4:00 p.m.**

Motion: The board approved to change the new meeting time to 10a.m for the regular board meeting on July23, 2026.

M/S: Klemme/Barajas

Ayes: Trebino, Guidotti, Klemme, Barajas, Stephens

Nays:

Abstain:

Absent:

Motion: Passed

22. Regular Staff Reports –

Director of Communications – Adriana reported that she is preparing for a new fiscal year along with foreseeing planning and promotional materials.

Foundation – Rosemary reported the Foundation meeting dates have been changed to the second Thursday of every month.

Eden Valley – Brian presented the May census and operations report to the Board. Average Daily Census (ADC) was 46.16, with a year-to-date average of 46.87, and occupancy was 78.24% (79.44% YTD). The payer mix consisted of 8.65 Medicare, 33.48 Medi-Cal, 3.71 HMO, and no private-pay residents. There were 24 admissions and 20 discharges during the month, with one pending admission. Referral sources included Salinas Valley Health (15), Natividad (5), Twin Cities (1), Stanford (1), CHOMP (1), and Dominican (1). There were no facility-reported incidents, complaint surveys, deficiencies, County Public Health visits, or infectious disease outbreaks during the month of May. The facility maintained an overall CMS rating of 4 stars, including 4 stars for Health Inspections and 3 stars each for Quality Measures and Staffing. Staff activities included a CNA meeting on May 12 and a Licensed Nurses meeting on May 19.

Soledad Medical Clinic – Brian presented the May clinic operations report to the Board. The clinic recorded 2,356 patient visits during the month, compared with 2,806 visits in April and 2,786 visits in May of the previous year. Obstetric services were available on 18 of 20 working days, and the clinic had 247 no-shows, representing a 9.5% no-show rate. One patient grievance was reported through the Alliance. Two Central Coast College Medical Assistant students successfully completed 180 clinical hours in May. Under the Care-Based Incentives (CBI) program, the clinic submitted 81 depression screenings, 18 diabetic patients with good A1C control, and 42 patients with controlled blood pressure. The clinic also received its 2025 Practice Profile, earning 97.4 out of 100 points, significantly exceeding the peer average of 69.4 points, and received a total CBI payment of \$229,898.90 for 2025. Staff activities included an all-staff meeting, providers meeting, medical assistant meeting, front office meeting, and ongoing daily front office huddles.

CEO – Ida presented her monthly report to the Board, highlighting ongoing progress in leadership development, strategic partnerships, employee engagement, and capital planning. Ida invited the Board members to attend the "State of Healthcare in Our Region" event on August 6 and the Association of California Healthcare Districts Annual Meeting in October. Ida reported on continued community partnerships, including a visit from Sonia De La Rosa our Monterey County Administrative Officer and the Breast Cancer Assistance Group to explore future collaborations. Additional community updates included

Soledad Community Health Care District
Regular Meeting of the Board of Directors
June 25, 2026 @ 4:00 p.m.

the opening of MedQuip a new pharmacy in Greenfield, continued collaboration with the Soledad Unified School District, and participation in United Way initiatives. Operational updates included continued growth in clinic services, outpatient therapy, and patient referrals, while maintaining a 4-star CMS overall rating. Facility and technology improvements included replacement of the ultrasound machine, and evaluation of a district-wide technology upgrade. Employee benefits open enrollments started June 18th and will go through June 25th effective July 1st. We signed an MOU with the school district in partnership with the job-shadowing program. Ida reviewed ongoing financial and strategic initiatives, including property tax revenues, legislative updates affecting healthcare districts, debt financing opportunities and revenue cycle improvements in collaboration with Healthcare Management Solutions. Eden Valley updates included new staff hires, employee service recognitions, implementation of enhanced patient billing statements. Clinic updates included evaluation of AI-assisted medical documentation, and recruitment efforts for additional providers. We are now members of the National Association of Rural Health Clinics. We are also updating our website to share with the community, the importance of keeping their appointments. We are working on emergency response plans. Each facility will have their own plan and we will have a district wide plan as well.

Meeting Adjourned at 5:58 p.m. – The board will reconvene on July 23, 2026, for a Regular District Board Meeting at 10:00a.m.

Prepared By: _____
Sophie Piña, District Board Secretary

Approved By: _____
Graig Stephens, Board President

Executive Technology Refresh Recommendation

Overview

As part of our ongoing review of your technology environment, we identified several critical infrastructure components that require modernization:

- 22 business workstations are currently running Windows 10 and approaching end-of-support.
- The existing firewall is at end-of-life and no longer provides the performance, security, or vendor support necessary to protect the organization and fully utilize available internet bandwidth.
- Several wireless access points have reached end-of-life status and are no longer receiving manufacturer security updates or support.

For a healthcare organization, maintaining supported and secure technology is essential for operational continuity, cybersecurity, HIPAA compliance, and cyber insurance eligibility.

Business Risks of Maintaining Existing Equipment

Continuing to operate aging systems introduces several risks:

- Increased cybersecurity exposure due to unsupported hardware and software.
- Potential HIPAA compliance concerns related to outdated infrastructure.
- Greater likelihood of hardware failures and employee downtime.
- Reduced wireless reliability and performance for staff and clinical operations.
- Increased cyber insurance scrutiny and possible coverage limitations.
- Lack of vendor support when critical issues arise.
- Reduced productivity caused by slower systems, wireless coverage limitations, and network bottlenecks.

Recommended Solution: Hardware-as-a-Service (HaaS)

Rather than making a large capital expenditure, we recommend a Hardware-as-a-Service (HaaS) model.

Monthly Investment

\$2,487 per month

Included

- Replacement of all 22 Windows workstations with modern business-class hardware.
- Replacement of the existing end-of-life firewall with a next-generation security appliance appropriately sized for current and future business needs.
- Replacement of end-of-life wireless access points with modern enterprise-grade wireless infrastructure.
- Ongoing lifecycle management and refresh planning.
- Hardware warranty management.
- Proactive replacement of aging equipment before failures occur.
- Scheduled technology refreshes at the end of each lifecycle.
- Predictable monthly budgeting with no large surprise capital expenses.

Comparison

Traditional Purchase Model

- Approximately **\$120,000 upfront capital expense**
- Responsibility for future hardware refreshes remains with the organization
- Additional capital requests are required every 4–5 years
- Hardware ages and becomes increasingly expensive to support
- Future wireless and security infrastructure upgrades require additional capital investment

Hardware-as-a-Service Model

- \$2,487 monthly operating expense
- No large upfront capital outlay
- Workstations, firewall, and wireless infrastructure remain current and supported
- Predictable budgeting
- Lifecycle management included
- Reduced compliance and cybersecurity risk
- Improved alignment with HIPAA and cyber insurance requirements
- Technology refreshes are included as part of the service

Strategic Benefits

The HaaS model shifts technology from a periodic capital burden to a predictable operational expense. This allows leadership to focus financial resources on patient care, staffing, and organizational growth rather than large technology purchases.

By maintaining supported workstations, security infrastructure, and wireless systems, the organization strengthens its cybersecurity posture, improves operational reliability, reduces compliance risk, and better positions itself to meet evolving HIPAA and cyber insurance requirements.

Recommendation

Mitchell Technologies recommends proceeding with the Hardware-as-a-Service solution. This approach provides the organization with modern, secure, and compliant technology while preserving cash flow and eliminating the need for a significant upfront capital expenditure.

The result is a secure, predictable, and sustainable technology platform that supports both current operations and future growth while ensuring technology remains aligned with industry best practices and regulatory requirements.

STATEMENT OF WORK

Hardware as a Service (HaaS) Program – 5-Year Managed Lifecycle

SOW Reference	Quote #252163 v8, dated 07/08/2026	Effective Date
Client	Soledad Community Health Care District 600 Main Street, Soledad, CA 93960Contact: Ida Chan – i.chan@schcd.com – (831) 241-5780	07/14/2026
Provider	Mitchell Technologies 883 Abrego St, Monterey, CA 93940Contact: Charles Mitchell	Initial Term 60 Months

1. Purpose

This Statement of Work (“SOW”) is entered into between Mitchell Technologies (“Provider”) and Soledad Community Health Care District (“Client”), and is governed by the terms of the parties’ Master Services Agreement. This SOW covers the Hardware as a Service (HaaS) option described in Provider Quote #252163 v8: Client subscribes to a fully managed hardware program — desktops, laptops, wireless access points, and a firewall — for a predictable monthly fee. Client does not own the underlying hardware. In exchange for the monthly fee, Client always has a working device or network appliance available, with Provider responsible for procurement, deployment, monitoring, maintenance, warranty management, loaner coverage, and end-of-term hardware refresh.

2. Scope of Services

The HaaS program includes the following managed hardware and services:

Item	Description	Qty
HaaS – Indoor Access Point	Fully managed Cisco Meraki wireless access point, including hardware, Indoor AP subscription licensing, monitoring, firmware updates, warranty management, and lifecycle replacement.	7
HaaS – Cisco Advanced Security Firewall	Fully managed Cisco firewall with Advanced Security subscription and support, including threat protection, content filtering, firmware updates, monitoring, warranty management, and lifecycle replacement.	1
HaaS – Business Desktop	Fully managed business-class desktop computer, including hardware, deployment, monitoring, 5-Year ProSupport (24x7, Next Business Day, on-site), warranty management, lifecycle replacement, and ongoing maintenance.	12
HaaS – Business Laptop	Fully managed business-class laptop, including hardware, deployment, monitoring, 5-Year Depot Warranty (parts & labor), lifecycle replacement, and ongoing maintenance.	10
Initial Deployment Labor (one-time)	After-hours removal of existing equipment; installation and configuration of new firewall, access points, desktops, and laptops; migration of network settings and security policies; validation and testing; project management and documentation. Performed by two technicians during after-hours maintenance windows to minimize disruption to clinical/administrative operations.	1

3. Term and Renewal Cycle

3.1 Initial Term

This SOW begins on the Effective Date and continues for an initial term of five (5) years (“Initial Term”).

3.2 Hardware Refresh and Renewal

At the conclusion of the Initial Term, and at the conclusion of each successive term thereafter, Provider will perform a full hardware refresh of all in-scope devices (access points, firewall, desktops, and laptops), replacing them with then-current equivalent or better models. Upon completion of the refresh, this SOW automatically renews for a successive five (5) year term under the same HaaS structure, unless either party provides written notice of non-renewal at least ninety (90) days before the end of the then-current term.



Mitchell Technologies

883 Abrego st
Monterey, CA 93940
United States

T: 831.613.1011

Prepared for Soledad Community Health Care District
Ida Chan
600 Main Street
Soledad, CA 93960
United States

T: 8312415780
E: i.chan@schcd.com

Recommendation #	252163 v9
Date	07/14/2026
Expires	07/31/2026
Contact	Charles Mitchell

ACCEPT RECOMMENDATION

Project/product template

Item	Qty
HAAS Single Select	
Hardware as a Service (HaaS) – Indoor Access Point*	7
Hardware as a Service (HaaS) – Indoor Access Point: Provides a fully managed Cisco Meraki wireless access point for a predictable monthly fee, including hardware, licensing, monitoring, firmware updates, warranty management, and lifecycle replacement with no upfront capital expense.	
Indoor AP Subscription License - 1 License*	7
Advanced Security - Subscription License - 1 License	
Hardware as a Service (HaaS) – Cisco Advanced Security Firewall*	1
Hardware as a Service (HaaS) – Cisco Advanced Security Firewall: Provides a fully managed Cisco firewall with Advanced Security licensing for a predictable monthly fee, including hardware, security licensing, threat protection, content filtering, firmware updates, monitoring, warranty management, and lifecycle replacement with no upfront capital expense.	
Advanced Security - License and Support*	1
License and Support	
After-Hours Network Infrastructure Replacement Labor†*	1
Professional services to replace and migrate wireless access points and firewall infrastructure in the healthcare environment. Work performed during after-hours maintenance windows to minimize operational impact and maintain business continuity. Services include removal of existing equipment, installation and configuration of new firewall and wireless access points, migration of network settings and security policies, validation of wireless coverage and connectivity, testing of network functionality, and post-installation verification.	

Item	Qty
Labor includes two technicians working after hours to expedite deployment, reduce downtime, and ensure a seamless transition with minimal interruption to clinical and administrative operations. Coordination, project management, and deployment documentation are included.	
Hardware as a Service (HaaS) – Business Desktop*	12
Hardware as a Service (HaaS) – Business Desktop: Provides a fully managed business-class desktop computer for a predictable monthly fee, including hardware, deployment, monitoring, warranty management, lifecycle replacement, and ongoing maintenance with no upfront capital expense.	
5Y ProSupport†*	12
5Y ProSupport - 24 x 7 x Next Business Day - On-site - Technical	
Hardware as a Service (HaaS) – Business Laptop:*	10
Hardware as a Service (HaaS) – Business Laptop: Provides a fully managed business-class laptop for a predictable monthly fee, including hardware, deployment, monitoring, warranty management, lifecycle replacement, and ongoing maintenance with no upfront capital expense.	
Depot - 5 Year - Warranty†*	10
5 Year - Warranty - Service Depot - Maintenance - Parts & Labor	
Monthly Subtotal	\$2,487.77

☐ Purchase - 5 year cycle *Single Select*

Item	Qty
Wireless Access Point - Indoor	7
Wireless Access Point - Indoor - 2.40 GHz, 5 GHz, 6 GHz - Internal - MIMO Technology - 2 x Network (RJ-45) - 5 Gigabit Ethernet - PoE+ (RJ-45) Ports - 40 W - Desktop, Plate Mountable, Ceiling Mountable - 1	
MR Series + Subscription License - 1 License	7
Advanced Security - Subscription License - 1 License - - Validation ensures that your software always stays up and running 1 License can access the software with a peace of mind	
Network Security/Firewall Appliance	1
Network Security/Firewall Appliance - 10 Port - 1000Base-T, 1000Base-X - Gigabit Ethernet - 9 x RJ-45 - 4 Total Expansion Slots - 50 Hz, 60 Hz - 1U - Rack-mountable Designed to be the central hub of all network security activity with maximum productivity	

Item	Qty
- Stop intrusions to provide businesses with the essential network security with this firewall appliance that also supports intrusion detection firewall protection - Gigabit Ethernet port for ultra-fast network speeds - With PoE Port, transfer data and power on a single cable to places where a power outlet is not present - For securely connecting servers, workstations and storage and enabling secure data transfer, use this 10 ports firewall - Rackmountable feature for convenient and safe installation of Firewall - USB allows quick transmission of data at a higher rate for your convenience	
Advanced Security - License and Support License and Support	1
After-Hours Network Infrastructure Replacement Labor† Professional services to replace and migrate wireless access points and firewall infrastructure in a healthcare environment. Work performed during after-hours maintenance windows to minimize operational impact and maintain business continuity. Services include removal of existing equipment, installation and configuration of new firewall and wireless access points, migration of network settings and security policies, validation of wireless coverage and connectivity, testing of network functionality, and post-installation verification. Labor includes two technicians working after hours to expedite deployment, reduce downtime, and ensure a seamless transition with minimal interruption to clinical and administrative operations. Coordination, project management, and deployment documentation are included.	1
Dell Business class desktop Micro Desktop Computer - Intel Core Ultra 7 265T - vPro Technology - 32 GB - 512 GB SSD - Micro PC - Intel Chip - Windows 11 Pro - Intel DDR5 SDRAM - English (US) Keyboard - IEEE 802.11ax Wireless LAN - 90 W	12
5Y ProSupport† 5Y ProSupport - 24 x 7 x Next Business Day - On-site - Technical	12
Lenovo 14" Business class laptop Hardware as a Service (HaaS) – Business Laptop: Provides a fully managed business-class laptop for a predictable monthly fee, including hardware, deployment, monitoring, warranty management, lifecycle replacement, and ongoing maintenance with no upfront capital expense.	10
Depot - 5 Year - Warranty† 5 Year - Warranty - Service Depot - Maintenance - Parts & Labor	10
One-Time Subtotal	\$119,726.67

Summary



* Recurring fees billed monthly with 1 upfront payment(s).

† Non-taxable item

Please contact us if you have any questions.

Recommendation

Total One-Time	\$0.00 USD
Total Monthly	\$0.00 USD

ACCEPT RECOMMENDATION



To Whom It May Concern,

It is my pleasure to provide this letter of recommendation for Mitchell Technologies. Central Coast Visiting Nurse Association, Inc. engaged Mitchell Technologies and Charles Mitchell in early 2025 following a formal RFP and interview process focused on operational stability, security, and long-term partnership alignment. They have proven to be a highly reliable and strategic technology partner.

After working with two prior outsourced IT providers, our organization required improved consistency, responsiveness, and infrastructure oversight. Since engagement, Mitchell Technologies has provided ongoing support for more than 250 employees with timely ticket resolution and reliable day-to-day technical support. They provide an entire technology picture where our other providers only focused on narrow windows, helping relieve stress from management to know whom to call and when. One call to them and they own the process.

Their work has included infrastructure improvements related to cost management, system uptime, backup reliability, workstation oversight, and vCIO support. Mitchell Technologies implemented enhancements that reduced downtime and improved backup and recovery processes, including SentinelOne security management, on-premises backup systems, and SaaS backup solutions.

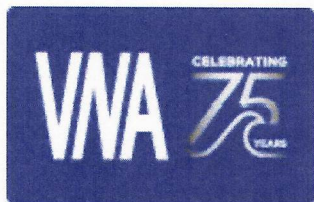
They have also provided organized coordination and staff training related to system changes, which has been important given our remote workforce structure.

Mitchell Technologies also provides strong technology management leadership through their workstation oversight and vCIO presence. Another impactful area of improvement has been their work around cost management, system uptime, and backup reliability. Oftentimes, finding cost savings to help cover the expense of upgrading our environment and making it more reliable. Their team has provided excellent day-to-day support for our organization of more than 250 employees. Ticket response times and overall service timeliness have been consistently strong, helping our staff remain productive while minimizing disruptions to operations.

As a nonprofit organization, we have appreciated their communication, responsiveness, and understanding of operational and budget considerations. Based on our experience, I would recommend Charles and Mitchell Technologies as a qualified and dependable IT services partner.

Sincerely,

Jane Russo
Chief Executive Officer
www.ccvna.com
Direct: 831-760-0748
Office: (831) 372-6668



**Mitchell Technologies**

883 Abrego st
Monterey, CA 93940
United States

T: 831.613.1011

Prepared for Soledad Community Health Care District
Ida Chan
600 Main Street
Soledad, CA 93960
United States

T: 8312415780
E: i.chan@schcd.com

Recommendation

Recommendation #	252171
Date	07/08/2026
Expires	08/07/2026
Contact	Charles Mitchell

ACCEPT RECOMMENDATION

Ring Central Migration

Ring Central Migration

One-Time Fees

Item	Qty	Price	Total
VoIP System Migration: Momentum to RingCentral	1	\$13,200.00	\$13,200.00[†]

Complete replacement of legacy Momentum phone system with RingCentral's cloud VoIP platform across 60+ handsets, including hardware installation, network/system configuration, and staff training. This upgrade delivers HIPAA-compliant communications (RingCentral is HITRUST CSF certified with a signed BAA covering call recording, voicemail, and analytics) plus advanced call analytics. Includes dashboards for call volume, peak call times, average handle time, and missed-call tracking, giving your team the visibility Momentum's reporting couldn't provide.

[†] Non-taxable item

Please contact us if you have any questions.

Total One-Time \$13,200.00 USD

ACCEPT RECOMMENDATION

Cost Breakdown

Category	One-Time Fees
Service / Labor	\$13,200.00
Total	\$13,200.00 USD

Budgetary Quote

Prepared for:

Soledad Community Healthcare District
612 Main Street
Soledad CALIFORNIA 93960
United States

Ida Chan

i.chan@schcd.com
8316782462

Quote Name:	Soledad Community Healthcare District 1
Quote Creation Date:	May 26 th , 2026
Quote Expiration Date:	June 25 th , 2026
Estimated Contract Start Date:	May 27 th , 2026
Initial Term:	36 Months
Renewal Term:	24 Months
Currency:	USD
Payment Plan:	Monthly

RingEX™ Services

Recurring Services			
Summary of Service	Qty	Rate	Subtotal
DigitalLine Unlimited Advanced	80	\$20.00	\$1,600.00
Yealink T43U Ultra-elegant Gigabit IP Phone - Rental	60	\$3.75	\$225.00
Yealink T46U Ultra-elegant Gigabit IP Phone - Rental	16	\$5.00	\$80.00
Yealink CP925 - Touch-Sensitive IP Conference Phone - Rental	4	\$12.75	\$51.00
Monthly Recurring Services Total			\$1,956.00
Recurring Fees			
Summary of Service	Qty	Rate	Subtotal
e911 Service Fee	80	\$1.00	\$80.00
Compliance and Administrative Cost Recovery Fee	80	\$4.00	\$320.00
Recurring Fees Total			\$400.00
Total Monthly Recurring Services and fees			\$2,356.00

Monthly Recurring Services including Fees	\$2,356.00
---	------------



RingCentral Inc., 20 Davis Drive, Belmont, CA 94002, United States

CONFIDENTIAL: This document contains information that is the confidential and proprietary property of RingCentral. Neither this document nor the information herein may be reproduced, used or distributed to or for the benefit of any third party without the prior written consent of RingCentral or pursuant to a confidentiality agreement. This quote is not binding until accepted in writing by Customer and RingCentral.

CURRENT COSTS	PRICE	
Momentum	\$	4,200.00
	SUBTOTAL	\$ 4,200.00
Notes:		
	UPFRONT COSTS	\$ -
	RECURRING COSTS	\$ 4,200.00

Monthly Savings	\$1,844.00
12 Month Savings	\$22,128.00

PROPOSED COSTS	PRICE	
Phones - Ring Central	\$	2,356.00
	SUBTOTAL	\$ 2,356.00
	UPFRONT COSTS	\$ 13,200.00
	RECURRING COSTS	\$ 2,356.00

24 Month Savings	\$44,256.00
36 Month Savings	\$66,384.00

□ Address Service Requested

Momentum Telecom Inc
1200 Corporate Drive Suite 300
Birmingham, AL 35242

Remittance Section

Invoice Number: 675973
Account Number: 3100002161-00
PAYMENT DUE DATE: 7/31/2026
Total Due: \$4,542.64
Amount Enclosed: \$ _____

Please put your account number on your check and make payable to: **Momentum**

Soledad Community Healthcare District
612 Main ST,
SOLEDAD, CA 93960

Momentum Telecom Inc
29361 Network Place
Chicago, IL 60673-1293

Detach here and return above portion with your payment

Invoice Information

Invoice Number: 675973
Account Number: 3100002161-00
Customer Name: Soledad Community Healthcare District
Internet Access Code: 574580
Invoice Date: 7/1/2026

Summary of Charges

Balance Information

Previous Balance	\$4,675.68	
Payments	\$4,675.68	CR
Adjustments	\$0.00	
Balance Forward	\$0.00	

Current Charges

Telephone Charges	
Monthly Recurring	\$3,384.67
Monthly Prorated	(\$31.13)
Non-Recurring	\$0.00
Telephone Usage	\$7.71
Internet	\$0.00
Tax and Surcharges	\$1,181.39

Total New Charges \$4,542.64

Total Amount Due \$4,542.64

Important Information

THANK YOU FOR YOUR BUSINESS

What's New?

Pay monthly bills online with a click – Momentum now offers paperless billing. For more information, contact Customer Care at 1.888.538.3960.

Introducing Infinite Referral Rewards - it's as good as it sounds. Just recommend our services to your friends, family, and colleagues, and you'll receive a \$75 cash bonus for every line sold based on your referral. To learn more, call 877.251.5554.

Now offering video and web conferencing! To learn more about our latest collaboration services, contact a Momentum Solutions Expert today at 877.251.5554.

For any Collection questions please email
collections@momentumtelecom.com.

**For Customer Service
or to make a payment please call
1.888.538.3960.**

□	Customer Name	Soledad Community Healthcare District	Invoice Date	7/1/2026
	Account Number	3100002161-00	Payment Due Date	7/31/2026
	Invoice Number	675973	Internet Access Code	574580

ACCOUNT SUMMARY

Telephone Charges								
		<u>Monthly</u>	<u>Monthly</u>	<u>Internet</u>		<u>Telephone</u>	<u>Taxes/</u>	<u>Total</u>
<u>Location Name</u>	<u>Customer Account</u>	<u>Recurring</u>	<u>Prorate</u>	<u>Service</u>	<u>Non-Recurring</u>	<u>Usage</u>	<u>Surch.</u>	<u>Current</u>
Soledad - EVCC/Nursing	3100002161-01	\$1,659.42	\$0.87	\$0.00	\$0.00	\$0.00	\$574.82	\$2,235.11
SMC - Clinic	3100002161-02	\$1,725.25	\$-32.00	\$0.00	\$0.00	\$7.71	\$606.57	\$2,307.53
		\$3,384.67	\$-31.13	\$0.00	\$0.00	\$7.71	\$1,181.39	\$4,542.64

□	Customer Name	Soledad Community Healthcare District	Invoice Date	7/1/2026
	Account Number	3100002161-00	Payment Due Date	7/31/2026
	Invoice Number	675973	Internet Access Code	574580

Payment Details

Date	Check Number	Amount
6/17/2026	14293	(\$4,675.68)

Total Payments (\$4,675.68)



Smile Business Products
Salinas Office
40 Clark St., Unit H
Salinas, CA 93901
831-758-1474

PROPOSAL

Date: July 8, 2026

Prepared by: **Scott Harvey**
aharvey@smilebpi.com

Prepared for: Soledad Health Care District

PROPOSED EQUIPMENT

SHARP BP-71C55

Color MFP

- 55 ppm Color and Monochrome
- 1200 x 1200 DPI
- 2 X 550 Sheet Paper Drawers
- 1 X 2100 Sheet Paper Drawers (8.5"X11")
- 100 Sheet bypass tray
- 300 sheet single pass document feeder
- Wireless
- Fax
- Duplex printing
- True ADOBE Postscript

PRICING

Lease*

\$254.10

*60-month lease with FMV purchase option at completion of lease terms with third party leasing company, unless otherwise stated.
\$0 down and OAC.

MAINTENANCE SERVICE AGREEMENT

	Monthly Volume	CPC	
Black & White	17,500	\$0.0090	
Color	3000	\$0.0638	
Covers all parts, labor and supplies; excluding paper		Monthly Base Expense	\$368.85

As always we include Smile Support!

Smile Support Includes

Parts • Labor • Supply Items • Toner Shipping • Service Loaners
Print Driver Updates • Help Desk Support
Connectivity Troubleshooting • Ongoing Training • Remote Monitoring

NOTE: Applicable taxes must be added to all pricing. Pricing is valid for 30 days from date of proposal and based on equipment availability. Please note this proposal is confidential and only intended for the customer listed above.



DE LAGE LANDEN FINANCIAL SERVICES, INC.
PO BOX 825736
PHILADELPHIA, PA 19182-5736

Remittance Section

Invoice Number: 597537780
Due Date: 08/01/2026
Due This Period: \$713.15

Amount Enclosed: \$ _____

Please make check payable to

SOLEDAD COMMUNITY HEALTH CARE DISTRICT
ATTN: AP
612 MAIN ST
SOLEDAD, CA 93960-2533

DE LAGE LANDEN FINANCIAL SERVICES, INC.
PO BOX 825736
PHILADELPHIA, PA 19182-5736

2100005975377800000713156

Detach here. Please include the top payment coupon with your payment. Please allow 5-7 days for U.S. Postal Service delivery.



DE LAGE LANDEN FINANCIAL SERVICES,
INC.
PO BOX 825736
PHILADELPHIA, PA 19182-5736
www.leasedirect.com

Contract Number: 500-50156950
Invoice Number: 597537780
Account Number: 265399
Site Number: 4990064
Invoice Date: 06/16/2026
Period of Performance: 07/01/2026 - 07/31/2026
Due This Period: \$713.15

Important Messages

See Reverse For Important Information

Invoice Details

Description	Payment Amount	Tax	Total Amount	Applied Amount	Remaining Amount Due
PAYMENT	\$652.76	\$60.39	\$713.15	\$0.00	\$713.15
Billed this Invoice	\$652.76	\$60.39	\$713.15	\$0.00	\$713.15
Balance Due Previous Invoices					\$0.00
Total Amount Due					\$713.15

(Please see the following pages for details.)

Printer Replacement Cost Comparison

The current printer incurred **\$5,906.29** in toner charges during FY 2025–2026. Replacing it with the proposed new printer would reduce the annual cost to **\$1,045.20**, with toner included.

Cost Comparison

- Current printer toner cost: **\$5,906.29**
- New printer annual cost (toner included): **\$1,045.20**
- **Estimated annual savings: \$4,861.09**

Replacing the current printer is expected to reduce annual printing costs by approximately **82%**, resulting in an estimated savings of **\$4,861.09 per year**.



Smile Business Products
Salinas Office
40 Clark St., Unit H
Salinas, CA 93901
831-758-1474

PROPOSAL

Date: July 8, 2026

Prepared by: **Scott Harvey**
aharvey@smilebpi.com

Prepared for: Soledad Health Care District

PROPOSED EQUIPMENT

SHARP BP-C545WD

Color MFP

- 45 ppm Color and Monochrome
- 1200 x 1200 DPI
- 1 X 500 Sheet Paper Drawer
- 50 Sheet bypass tray
- Duplex printing
- True ADOBE Postscript

SHARP BP-C131WD

Color Desktop MFP

- 31 ppm Color and Monochrome
- 60 ppm Scanning
- 1 X 250 Sheet Paper Drawer
- 50 Sheet bypass tray
- Duplex printing
- True ADOBE Postscript

PRICING

Lease*
\$87.10

*60-month lease with FMV purchase option at completion of lease terms with third party leasing company, unless otherwise stated.
\$0 down and OAC.

MAINTENANCE SERVICE AGREEMENT

	Monthly Volume	CPC	
Black & White	0	\$0.0146	
Color	0	\$0.0643	
Covers all parts, labor and supplies; excluding paper		Monthly Base Expense	\$0.00

As always we include Smile Support!

Review monthly usage after 90-180 days

Smile Support Includes

Parts • Labor • Supply Items • Toner Shipping • Service Loaners
Print Driver Updates • Help Desk Support
Connectivity Troubleshooting • Ongoing Training • Remote Monitoring

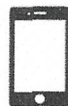
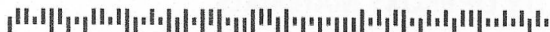
NOTE: Applicable taxes must be added to all pricing. Pricing is valid for 30 days from date of proposal and based on equipment availability. Please note this proposal is confidential and only intended for the customer listed above.

PROXY TABULATOR
P.O. BOX 9112
FARMINGDALE, NY 11735

11#

7,775
8,788

*****AUTO**MIXED ADC 117
SOLEDAD COMMUNITY HEALTH CARE
IDA CHAN
612 MAIN STREET
SOLEDAD CA 93960-2533



SCAN TO
VIEW MATERIALS & VOTE



To vote by Internet

- 1) Read the Proxy Statement and have the voting instruction card below at hand.
- 2) Go to website **www.proxyvote.com** or scan the **QR Barcode** above
- 3) Follow the instructions provided on the website.



To vote by Telephone

- 1) Read the Proxy Statement and have the voting instruction card below at hand.
- 2) Call **1-800-690-6903**
- 3) Follow the instructions.



To vote by Mail

- 1) Read the Proxy Statement.
- 2) Check the appropriate boxes on the voting instruction card below.
- 3) Sign and date the voting instruction card.
- 4) Return the voting instruction card in the envelope provided.



9803 8287 9557 1954

06095020G#R00002502

018597807

G#R

TO VOTE, MARK BLOCKS BELOW IN BLUE OR BLACK INK AS FOLLOWS:



T01783-Z93414

KEEP THIS PORTION FOR YOUR RECORDS
DETACH AND RETURN THIS PORTION ONLY



NATIONWIDE LIFE INSURANCE COMPANY
AB RELATIVE VALUE FUND

02 9803828795571954

The Board of Directors/Trustees has voted in favor of all the proposals and recommends that you vote "FOR" each nominee for Director/Trustee and the proposal to approve the new investment advisory agreement.

For All Withhold All For All Except

To withhold authority to vote for any individual nominee(s), mark "For All Except" and write the name(s) of the nominee(s) on the line below.

☐ ☐ ☐

1. To elect eight Directors/Trustees to the Board of Directors/Trustees.

01) R. Jay Gerken	05) Carol C. McMullen
02) Jeffrey R. Holland	06) Garry L. Moody
03) Jeanette W. Loeb	07) Emilie D. Wrapp
04) John A. Lovito	08) Alexander Chaloff

For Against Abstain

2. To approve a new investment advisory agreement with AllianceBernstein L.P.

☐ ☐ ☐

THIS VOTING INSTRUCTION CARD, IF PROPERLY EXECUTED, WILL BE VOTED IN THE MANNER DIRECTED HEREIN BY THE UNDERSIGNED STOCKHOLDER. IF THIS VOTING INSTRUCTION CARD IS EXECUTED BUT NO INSTRUCTION IS GIVEN WITH RESPECT TO THE PROPOSALS, THIS VOTING INSTRUCTION CARD WILL BE VOTED "FOR" THE PROPOSALS.

Note: Please sign exactly as your name(s) appear(s) on the voting instruction card. If you are signing this voting instruction card for a corporation, estate, trust or other fiduciary capacity, for example, as a trustee, please state that capacity or title along with your signature.

Signature [PLEASE SIGN WITHIN BOX] Date

R01338-010

Signature [Joint Owners] Date

G#R 018597807

8,788

06095020G#R00002502

IMPORTANT NOTICE REGARDING THE AVAILABILITY OF PROXY MATERIALS
for the Joint Meeting of Stockholders to be held on August 3, 2026. Please refer to the
Proxy Statement for a discussion of each of these matters. The Proxy Statement for this Meeting is
available at <https://proxyvotinginfo.com/p/alliancebernstein2026>

T01784-Z93414

VOTING INSTRUCTION CARD

AB FUNDS PROXY FOR THE JOINT MEETING OF STOCKHOLDERS TO BE HELD AUGUST 3, 2026 THIS PROXY IS SOLICITED ON BEHALF OF THE BOARD OF DIRECTORS/TRUSTEES

The undersigned hereby appoints the Company mentioned on the reverse side of this Voting Instruction Card and hereby authorizes them to represent and to vote, as designated on the reverse, at the Joint Meeting of Stockholders to be held on August 3, 2026, and at any adjournments thereof, all shares of the Fund attributable to his or her contract or interest therein as directed on the reverse side of this Card. IF THIS VOTING INSTRUCTION CARD IS SIGNED AND RETURNED WITH NO CHOICE INDICATED, THE SHARES WILL BE VOTED "FOR" THE PROPOSALS.

If you fail to return this Voting Instruction Card, depending on the separate account, the Company will either not vote all shares attributable to the account value, or will vote all shares attributable to the account value in proportion to all voting instructions for the Fund actually received from contract holders in the separate account.

PLEASE DATE AND SIGN NAME OR NAMES AS PRINTED ON THE REVERSE SIDE TO AUTHORIZE THE VOTING OF THE SHARES AS INDICATED. IF SIGNING AS A REPRESENTATIVE, PLEASE INCLUDE CAPACITY.

PLEASE VOTE YOUR VOTING INSTRUCTION CARD TODAY

Soledad Community Health Care District

Balance Sheet

As of June 30, 2026

Draft Copy

Unaudited

	30-Jun-26	30-Jun-25	Variance
Assets			
Current Assets			
Cash & Cash Equivalents	1,774,669	3,112,212	(1,337,543)
Assets Limited as to Use - Current	105	105	-
Patient Accounts Receivable - Net	1,513,452	1,660,639	(147,187)
Other Receivables	68,634	63,253	5,381
Inventories	120,192	120,192	-
Prepaid Expenses & Deposits	169,946	63,823	106,123
	3,646,998	5,020,224	(1,373,226)
Fixed Assets:			
Buildings & Improvements	10,888,154	10,888,154	-
Equipment	3,180,918	3,027,243	153,675
Construction in Progress	-	-	-
	14,069,072	13,915,397	153,675
Accum Depr	(9,264,892)	(8,827,544)	(437,348)
	4,804,180	5,087,853	(283,673)
Total Assets	8,451,178	10,108,077	(1,656,899)
Liabilities:			
Current Liabilities:			
Accounts Payable	158,953	356,992	(198,039)
Accrued Payroll & Benefits	592,926	631,558	(38,632)
Estimated Third Party Settlements	499,021	3,634,790	(3,135,769)
West Coast Community - Line of Credit	-	-	-
Current Portion - Long-term Debt	377,994	360,198	17,796
	1,628,894	4,983,538	(3,354,644)
Long-Term Debt	6,934,582	4,188,479	2,746,103
Total Liabilities	8,563,476	9,172,017	(608,541)
Net Assets (Assets Minus Liabilities)	(112,298)	936,060	(1,048,358)
Summary of Net Assets			
Beginning of Year - July 1st	936,060	1,619,863	
Increase <Decrease> in Net Assets	(1,048,358)	(683,803)	
End of Period	(112,298)	936,060	
Number of Days of Cash on Hand	41.62	72.99	

Soledad Community Health Care District

Statement of Revenues, Expenses, and Changes in Net Assets

For the Year Ended:

June 30, 2026

Draft Copy

Unaudited

	30-Jun-26	30-Jun-25	Variance
Operating Revenues:			
Medical Services	17,157,201	19,097,377	(1,940,176)
Contractual Adjustments	(3,819,271)	(4,972,534)	1,153,263
	13,337,930	14,124,843	(786,913)
Other Operating Revenues	140,672	527,589	(386,917)
	13,478,602	14,652,432	(1,173,830)
Operating Expenses:			
Salaries & Wages	7,315,574	6,104,607	1,210,967
Professional Fees	2,671,133	3,372,908	(701,775)
Employee Benefits	1,684,995	2,536,833	(851,838)
Supplies	1,303,138	1,465,565	(162,427)
Utilities	414,097	348,495	65,602
Purchased Services	298,162	305,587	(7,425)
Other Operating Expenses	265,102	468,652	(203,550)
Insurance	278,739	383,638	(104,899)
Rents and Leases	54,295	49,815	4,480
	14,285,235	15,036,100	(750,865)
Operating Income <Loss> Before Depreciation	(806,633)	(383,668)	(422,965)
Less Depreciation	(436,774)	(501,244)	64,470
Operating Income <Loss> After Depreciation	(1,243,407)	(884,912)	(358,495)
Non-Operating Revenues <Expenses>			
District Property Tax Revenues	465,626	452,085	13,541
Grants & Contributions	46,931	60,648	(13,717)
Investment Income	46,469	28,273	18,196
Interest Expense	(363,977)	(339,897)	(24,080)
	195,049	201,109	(6,060)
Increase <Decrease> in Net Assets	(1,048,358)	(683,803)	(364,555)
Summary of Income by Operation			
Eden Valley Care Center	322,861	776,438	(453,577)
Clinic & Women's Health Center	79,107	(96,529)	175,636
District	(1,450,326)	(1,363,712)	(86,614)
	(1,048,358)	(683,803)	(364,555)
Other Items:			
Contractual Adjustments %	22.26%	26.04%	
Salaries to Gross Revenues	42.64%	31.97%	
Professional Fees to Gross Revenues	15.57%	17.66%	

Soledad Community Health Care District

Draft Copy

Account Summaries

Unaudited

Description	30-Jun-26	30-Jun-25	Variance
Cash & Cash Equivalents:			
Pacific Valley Bank	23,843	-	23,843
West Coast Community Bank	1,443,486	2,474,626	(1,031,140)
Mechanics Bank	275,009	604,891	(329,882)
LAIF	18,327	17,573	754
US Bank	7,723	8,841	(1,118)
Petty Cash	6,281	6,281	-
Totals	1,774,669	3,112,212	(1,337,543)

Accounts Receivable			
Eden Valley - Net	1,154,979	1,300,706	(145,727)
Clinic - Net	358,473	359,933	(1,460)
Totals	1,513,452	1,660,639	(147,187)

Summary of Income by Month

July	(169,563)	159,345	
August	(51,932)	(138,814)	
September	(105,782)	(95,988)	
October	(141,542)	(129,441)	
November	(235,250)	(592,785)	
December	(230,672)	61,175	
January	(488)	248,822	
February	(62,770)	(240,615)	
March	(94,963)	(77,400)	
April	256,407	621,145	
May	(237,009)	(245,510)	
June	5,206	(298,227)	
Totals	(1,068,358)	(728,293)	(340,065)
Grants Received	20,000	44,490	
	(1,048,358)	(683,803)	

Gross Revenues by Type

Medical Clinic	9,404,615	54.81%	
Medi-Cal	4,718,098	27.50%	60.86%
Medicare	2,288,568	13.34%	29.52%
Other	668,381	3.90%	8.62%
Private	77,539	0.45%	1.00%
	17,157,201	100.00%	100.00%

Soledad Community Health Care District

Draft Copy

Account Summaries

Unaudited

Eden Valley Care Center by Dept	30-Jun-26	30-Jun-25	Variance
Revenues - Net			
Medi-Cal	4,484,404	4,605,365	(120,961)
Medicare	2,581,091	2,927,666	(346,575)
Other Insurance	657,123	796,538	(139,415)
Private	77,539	116,061	(38,522)
Other Income	155,152	102,488	52,664
	<u>7,955,309</u>	<u>8,548,118</u>	<u>(592,809)</u>
Expenses:			
Medicare Certified Unit	3,237,902	2,828,267	409,635
General Administration	855,800	865,500	(9,700)
Dietary	688,308	699,809	(11,501)
Employee Benefits	638,244	780,818	(142,574)
Physical, Occupational & Speech Therapy	582,289	591,724	(9,435)
Activities, Education & Soda Shop	396,567	383,067	13,500
Housekeeping and Laundry	333,001	339,943	(6,942)
Plant Operations & Maintenance	316,674	332,669	(15,995)
Nursing Administration	221,316	515,576	(294,260)
Medical Records, Central Supply, Pharmacy	184,881	265,181	(80,300)
Taxes, Insurance, Depreciation, Interest	177,466	169,126	8,340
	<u>7,632,448</u>	<u>7,771,680</u>	<u>(139,232)</u>
Net Income <Loss>	<u>322,861</u>	<u>776,438</u>	<u>(453,577)</u>

Eden Valley Care Center by Type	30-Jun-26	30-Jun-25	Variance
Revenues - Net			
Medi-Cal	4,484,404	4,605,365	(120,961)
Medicare	2,581,091	2,927,666	(346,575)
Other Insurance	657,123	796,538	(139,415)
Private	77,539	116,061	(38,522)
Other Income	155,152	102,488	52,664
	<u>7,955,309</u>	<u>8,548,118</u>	<u>(592,809)</u>
Expenses:			
Salaries	4,755,987	4,395,411	360,576
Benefits	1,018,600	1,080,271	(61,671)
Supplies	667,577	700,913	(33,336)
Professional Fees	472,561	766,733	(294,172)
Utilities	281,105	297,876	(16,771)
Other Operating Expenses	145,644	225,011	(79,367)
Insurance	126,540	98,877	27,663
Purchased Services	117,639	140,333	(22,694)
Depreciation	46,795	66,255	(19,460)
	<u>7,632,448</u>	<u>7,771,680</u>	<u>(139,232)</u>
Net Income <Loss>	<u>322,861</u>	<u>776,438</u>	<u>(453,577)</u>

Soledad Community Health Care District**Account Summaries**

Draft Copy

Unaudited

Soledad Medical Clinic / Women's Health Center	30-Jun-26	30-Jun-25	Variance
Revenues - Net			
Gross Revenues	9,404,615	11,121,517	(1,716,902)
Contractual Adjustments	(3,866,842)	(5,042,134)	1,175,292
Other Revenues	21,697	43,545	(21,848)
	<u>5,559,470</u>	<u>6,122,928</u>	<u>(563,458)</u>
Expenses:			
Salaries	1,443,482	1,698,863	(255,381)
Doctors	1,040,559	1,135,574	(95,015)
Professional Fees	962,828	1,155,948	(193,120)
Supplies	611,189	750,583	(139,394)
Depreciation	389,979	435,150	(45,171)
Interest Expense	363,977	339,897	24,080
Employee Benefits	327,963	380,924	(52,961)
Utilities	132,993	120,824	12,169
Purchased Services	96,408	78,144	18,264
Other Operating Expenses	72,761	64,644	8,117
Insurance	38,224	58,906	(20,682)
	<u>5,480,363</u>	<u>6,219,457</u>	<u>(739,094)</u>
Net Income <Loss>	<u>79,107</u>	<u>(96,529)</u>	<u>175,636</u>

Soledad Community Health Care District	30-Jun-26	30-Jun-25	Variance
Revenues - Net			
Property Tax Revenues	465,626	452,085	13,541
Other Revenues	57,223	70,307	(13,084)
	<u>522,849</u>	<u>522,392</u>	<u>457</u>
Expenses:			
Salaries	1,116,105	1,075,556	40,549
Employee Benefits	338,432	134,507	203,925
Professional Fees	195,185	314,653	(119,468)
Insurance	113,975	132,591	(18,616)
Other Operating Expenses	100,992	114,302	(13,310)
Purchased Services	84,115	87,110	(2,995)
Supplies	24,371	27,224	(2,853)
Depreciation	-	161	(161)
	<u>1,973,175</u>	<u>1,886,104</u>	<u>87,071</u>
Net Income <Loss>	<u>(1,450,326)</u>	<u>(1,363,712)</u>	<u>(86,614)</u>

Soledad Community Health Care District

Draft Copy

Account Summaries

Unaudited

Summary of Income by Month	June	July - May	Total
Eden Valley Care Center	96,809	272,847	369,656
Soledad Medical Clinic / Women's Health Center	69,138	399,948	469,086
District	(124,342)	(1,325,984)	(1,450,326)
Sub-Total	41,605	(653,189)	(611,584)
Depreciation	(36,399)	(400,375)	(436,774)
Totals	5,206	(1,053,564)	(1,048,358)

Summary of Professional Services:

	Eden Valley	Clinic	District
Healthcare Medical Billing & Financial	145,200		
Medical Director	66,000		
ADP - Payroll Processing	58,724	33,058	14,094
Nursing - Medely	40,854		
Point Click Care	33,860		
Dietary Consultant	30,830		
Accounting / Audit Fees	20,200	7,500	29,800
Inovalon	17,245		
Pharmacy Consultant	17,224		
Green's Accounting	13,925	14,900	19,845
Intellilogix	9,480		
Net Health System Inc.	7,823		
WellSky	6,082		
Sage	3,936		
Miscellaneous	1,178	10,258	(1,397)
Athena Health		405,151	
Natividad Medical Center		393,300	
Central Valley Imaging Medical Associates		62,149	
Sweeten Health		36,512	
Legal Expense			99,015
Payscale, Inc.			17,120
Beyond Limits			7,476
Mitsubishi HC Capital America			6,270
Millennium Accounting Solutions			2,962
	472,561	962,828	195,185

Soledad Community Health Care District

Draft Copy

Account Summaries

Unaudited

Summary of Purchased Services

	<u>Eden Valley</u>	<u>Clinic</u>	<u>District</u>
Ambulance Transportation	26,175		
Pure Serve Building Services, Inc.	16,080	52,392	
GIS Plumbing	11,322	7,234	
Miscellaneous	10,349	2,207	2,057
First Alarm / Bay Area Fire	9,838	3,233	
Onpoint Generators	8,573		
J & S Refrigeration, Inc.	7,769	2,962	
Beautician	5,835		
Laboratory Services	5,057		
Terminix	3,726	773	
Green Line Liquid Waster Hauler	3,440		
Mitchell Technologies	2,182	4,106	82,058
Biomedical Equipment	1,929	11,875	
Paradise Door & Service	1,755		
Electric Torres	1,450		
King City Glass	903	987	
Jimenez Tire Services	656		
ABM Scale Co.	600		
Coast to Coast		8,718	
JTC Medical Physics		1,921	
	<u>117,639</u>	<u>96,408</u>	<u>84,115</u>

Summary of Cash Flows:**Cash Flows for the Fiscal Period Ended: June 30, 2026**

Increase <Decrease> in Net Assets	(1,048,358)
Add: Decrease in Accounts Receivable	141,806
Depreciation	437,348
Less: Decrease in Accrued Payroll	(38,632)
Increase in Prepaid Expenses	(106,123)
Purchase of Equipment	(153,675)
Decrease in Third Party Settlements	(150,747)
Decrease in Accounts Payable	(198,039)
Payment of Long-Term Debt	(221,123)
Increase <Decrease> in Cash	<u>(1,337,543)</u>

SOLEDAD COMMUNITY HEALTH CARE DISTRICT

Budget to Actual Summary

Draft Copy

Operating Budget FY 2025-2026

June 30, 2026

	<u>Total Budget YTD</u>	<u>Total Actual YTD</u>	<u>Eden Valley Actual YTD</u>	<u>Clinic Actual YTD</u>	<u>District Actual YTD</u>
Operational Revenues:					
Gross Patient Revenues	20,170,560	17,157,201	7,752,586	9,404,615	-
Contractual Adjustments	(4,416,400)	(3,819,271)	47,571	(3,866,842)	-
Other Operating Revenues	373,840	140,672	111,221	15,364	14,087
	<u>16,128,000</u>	<u>13,478,602</u>	<u>7,911,378</u>	<u>5,553,137</u>	<u>14,087</u>
Operational Expenditures:					
Salaries	7,568,125	7,315,574	4,755,987	1,443,482	1,116,105
Professional Fees	3,465,000	2,671,133	472,561	2,003,387	195,185
Supplies	1,605,950	1,303,137	667,577	611,189	24,371
Employee Benefits	1,545,175	1,684,995	1,018,600	327,963	338,432
Utilities	445,000	414,098	281,105	132,993	-
Insurance & Taxes	300,450	296,292	130,671	51,646	113,975
Purchased Services	290,400	298,162	117,639	96,408	84,115
Other Operating Expenses	273,800	247,549	127,245	52,675	67,629
Rents & Leases	49,200	54,295	14,268	6,664	33,363
	<u>15,543,100</u>	<u>14,285,235</u>	<u>7,585,653</u>	<u>4,726,407</u>	<u>1,973,175</u>
Gross Margin	<u>584,900</u>	<u>(806,633)</u>	<u>325,725</u>	<u>826,730</u>	<u>(1,959,088)</u>
General & Administrative					
Allocation of District Expenditures	-	-	1,183,905	789,270	(1,973,175)
Depreciation	439,900	436,774	46,795	389,979	-
Total General & Administrative	<u>439,900</u>	<u>436,774</u>	<u>1,230,700</u>	<u>1,179,249</u>	<u>(1,973,175)</u>
Net Margin	<u>145,000</u>	<u>(1,243,407)</u>	<u>(904,975)</u>	<u>(352,519)</u>	<u>14,087</u>
Other Income <Expenditure>					
Property Tax Revenues	470,000	465,626	-	-	465,626
Grants and Contributions	16,000	46,931	43,931	-	3,000
Investment Income	20,000	46,469	-	6,333	40,136
Interest Expense	(335,825)	(363,977)	-	(363,977)	-
	<u>170,175</u>	<u>195,049</u>	<u>43,931</u>	<u>(357,644)</u>	<u>508,762</u>
Net Surplus <Deficit>	<u>315,175</u>	<u>(1,048,358)</u>	<u>(861,044)</u>	<u>(710,163)</u>	<u>522,849</u>

Summary of Net Surplus <Deficit>

	<u>Total Actual YTD</u>	<u>Eden Valley Actual YTD</u>	<u>Clinic Actual YTD</u>	<u>District Actual YTD</u>
Per Budget	315,175	476,700	(657,525)	496,000
Actual	(1,048,358)	(861,044)	(710,163)	522,849
Variance - Positive <Negative>	<u>(1,363,533)</u>	<u>(1,337,744)</u>	<u>(52,638)</u>	<u>26,849</u>

SOLEDAD COMMUNITY HEALTH CARE DISTRICT

Eden Valley Care Center - Budget to Actual

Draft Copy

Operating Budget FY 2025-2026

June 30, 2026

	Eden Valley Care Center	Budget YTD	Actual YTD	Variance
Operational Revenues:				
Gross Patient Revenues	9,070,560	9,070,560	7,752,586	(1,317,974)
Contractual Adjustments	405,600	405,600	47,571	(358,029)
Other Operating Revenues	72,840	72,840	111,221	38,381
	9,549,000	9,549,000	7,911,378	(1,637,622)
Operational Expenditures:				
Salaries	4,740,225	4,740,225	4,755,987	(15,762)
Employee Benefits	876,475	876,475	1,018,600	(142,125)
Supplies	803,150	803,150	667,577	135,573
Professional Fees	774,000	774,000	472,561	301,439
Utilities	306,000	306,000	281,105	24,895
Other Operating Expenses	157,100	157,100	127,245	29,855
Insurance & Taxes	112,950	112,950	130,671	(17,721)
Purchased Services	107,400	107,400	117,639	(10,239)
Rents & Leases	18,000	18,000	14,268	3,732
	7,895,300	7,895,300	7,585,653	309,647
Gross Margin	1,653,700	1,653,700	325,725	(1,327,975)
General & Administrative				
Allocation of District Expenditures	1,139,100	1,139,100	1,183,905	(44,805)
Depreciation	47,900	47,900	46,795	1,105
Total General & Administrative	1,187,000	1,187,000	1,230,700	(43,700)
Net Margin	466,700	466,700	(904,975)	(1,371,675)
Other Income <Expenditure>				
Grants and Contributions	10,000	10,000	43,931	33,931
Investment Income	-	-	-	-
	10,000	10,000	43,931	33,931
Net Surplus <Deficit>	476,700	476,700	(861,044)	(1,337,744)

SOLEDAD COMMUNITY HEALTH CARE DISTRICT

Medical Clinic - Budget to Actual

Draft Copy

Operating Budget FY 2025-2026

June 30, 2026

	Medical Clinic Womens Health	Budget YTD	Actual YTD	Variance
Operational Revenues:				
Gross Patient Revenues	11,100,000	11,100,000	9,404,615	(1,695,385)
Contractual Adjustments	(4,822,000)	(4,822,000)	(3,866,842)	955,158
Other Operating Revenues	286,000	286,000	15,364	(270,636)
	6,564,000	6,564,000	5,553,137	(1,010,863)
Operational Expenditures:				
Professional Fees	2,476,000	2,476,000	2,003,387	472,613
Salaries	1,728,000	1,728,000	1,443,482	284,518
Supplies	783,300	783,300	611,189	172,111
Employee Benefits	385,400	385,400	327,963	57,437
Utilities	139,000	139,000	132,993	6,007
Purchased Services	99,000	99,000	96,408	2,592
Insurance & Taxes	79,500	79,500	51,646	27,854
Other Operating Expenses	51,900	51,900	52,675	(775)
Rents & Leases	7,200	7,200	6,664	536
	5,749,300	5,749,300	4,726,407	1,022,893
Gross Margin	814,700	814,700	826,730	12,030
General & Administrative				
Allocation of District Expenditures	759,400	759,400	789,270	(29,870)
Depreciation	392,000	392,000	389,979	2,021
Total General & Administrative	1,151,400	1,151,400	1,179,249	(27,849)
Net Margin	(336,700)	(336,700)	(352,519)	(15,819)
Other Income <Expenditure>				
Grants and Contributions	5,000	5,000	-	(5,000)
Investment Income	10,000	10,000	6,333	(3,667)
Interest Expense	(335,825)	(335,825)	(363,977)	(28,152)
	(320,825)	(320,825)	(357,644)	(36,819)
Net Surplus <Deficit>	(657,525)	(657,525)	(710,163)	(52,638)

SOLEDAD COMMUNITY HEALTH CARE DISTRICT

District - Budget to Actual

Draft Copy

Operating Budget FY 2025-2026

June 30, 2026

	<u>District</u>	<u>Budget YTD</u>	<u>Actual YTD</u>	<u>Variance</u>
Operational Revenues:				
Gross Patient Revenues	-	-	-	-
Contractual Adjustments	-	-	-	-
Other Operating Revenues	15,000	15,000	14,087	(913)
	<u>15,000</u>	<u>15,000</u>	<u>14,087</u>	<u>(913)</u>
General & Administrative (District)				
Salaries	1,099,900	1,099,900	1,116,105	(16,205)
Employee Benefits	283,300	283,300	338,432	(55,132)
Professional Fees	215,000	215,000	195,185	19,815
Insurance	108,000	108,000	113,975	(5,975)
Purchased Services	84,000	84,000	84,115	(115)
Other Expenses	64,800	64,800	67,629	(2,829)
Rents & Leases	24,000	24,000	33,363	(9,363)
Supplies	19,500	19,500	24,371	(4,871)
	<u>1,898,500</u>	<u>1,898,500</u>	<u>1,973,175</u>	<u>(74,675)</u>
Gross Margin	<u>(1,883,500)</u>	<u>(1,883,500)</u>	<u>(1,959,088)</u>	<u>(75,588)</u>
General & Administrative				
Allocation of District Expenditures	(1,898,500)	(1,898,500)	(1,973,175)	74,675
Depreciation	-	-	-	-
Total General & Administrative	<u>(1,898,500)</u>	<u>(1,898,500)</u>	<u>(1,973,175)</u>	<u>74,675</u>
Net Margin	<u>15,000</u>	<u>15,000</u>	<u>14,087</u>	<u>(913)</u>
Other Income <Expenditure>				
Property Taxes	470,000	470,000	465,626	(4,374)
Grants and Contributions	1,000	1,000	3,000	2,000
Investment Income	10,000	10,000	40,136	30,136
	<u>481,000</u>	<u>481,000</u>	<u>508,762</u>	<u>27,762</u>
Net Surplus <Deficit>	<u>496,000</u>	<u>496,000</u>	<u>522,849</u>	<u>26,849</u>

RESOLUTION NO. 2026 – 20

RESOLUTION OF THE BOARD OF DIRECTORS OF THE SOLEDAD COMMUNITY
HEALTH CARE DISTRICT AUTHORIZING OPENING DISTRICT BUSINESS MONEY
MARKET ACCOUNT WITH MECHANICS BANK

WHEREAS, the Board of Directors of Soledad Community Health Care District has determined that it is necessary to establish a District Money Market Account with Mechanics Bank financial institution;

WHEREAS, the Board of Directors of Soledad Community Health Care District has determined that certain members of the Board of Directors and certain members of administration be authorized to approve and sign checks and bank account fund transfers, wire transfers and deposits on behalf of the District; and

WHEREAS, the Board of Directors of Soledad Community Health Care District has previously specified, in Resolution 2020-08, general requirements for Authorized signatories for District Banking transactions; and

WHEREAS, the banking transactions subject to this Resolution shall be checks, transfers and deposits for the following accounts: Soledad Community Health Care District (Money Market Account)

NOW THEREFORE, IT IS HEREBY ORDERED AND DIRECTED AS FOLLOWS:

1. Establishment of Accounts. The Board of Directors of Soledad Community Health Care District authorizes and directs the opening of the Money Market Account. The President of the Board and CEO are hereby authorized and directed to complete and execute all documents necessary to establish the District Money Market Account.
2. Authorized Signatories. Notwithstanding Board resolution 2020-08, which shall remain in force for all other District bank accounts, checks and other documents necessary for Money Market account fund transfers, wire transfers and deposits for the Money Market Account, equal to or in excess of \$25,000.00 shall require one of the following combinations of authorized signatures (two signatures required).
 - a. Any two members of the Board of Directors, at least one of which shall be the Board President
 - b. Any one Board member and the Chief Executive Officer
 - c. The Board President and the Chief Financial Officer

Checks and other documents necessary for Money Market account fund transfers, wire transfers and deposits for the Money Market Account, in amounts less than \$25,000.00 shall require the signature of the Chief Executive Officer

3. Application of Resolutions 2020-08 and 2026-20. Where both Resolution 2020-08 and Resolution 2026-20 apply to a single transaction involving the Money Market Account and any other District Account, the signature requirements of this Resolution (2026-20) shall prevail.

This Resolution of the Board of Directors of the Soledad Community Health Care District was passed by the following vote of the members of the Board of Directors at a regular meeting on July 23, 2026

AYES:

NOES:.

ABSTENTIONS:

ABSENT:

Rosemary Guidotti, Secretary
Soledad Community Health Care District



RESOLUTION NO. 2020-08

**RESOLUTION OF THE
BOARD OF DIRECTORS OF THE
SOLEDAD COMMUNITY HEALTH CARE DISTRICT
AUTHORIZING NEW SIGNATORIES FOR DISTRICT
BANKING TRANSACTIONS**

WHEREAS, for the operating efficiency of Soledad Community Health Care District, members of the Board of Directors and certain members of administration need to be authorized to approve and sign checks and bank account fund transfers, wire transfers and deposits on behalf of the District; and

WHEREAS, the Board of Directors has determined that authorizing the members of the Board and certain members of administration to approve and sign checks and bank account fund transfers, wire transfers and deposits for the District would enable the District to meet this efficiency goal; and

WHEREAS, the banking transactions subject to this Resolution shall be checks, transfers and deposits for the following accounts: Soledad Community Health Care District (checking account), (savings account); (Resident Trust Account); and (Promontory insured cash sweep MMA Account)

NOW THEREFORE, IT IS HEREBY ORDERED AND DIRECTED AS FOLLOWS:

1. Authorized Signatories. The members of the Board of Directors of the District, the Chief Executive Officer, the Chief Financial Officer, the Director of Nursing Services, Director of Clinic Operations and the Nursing Home Administrator are hereby authorized to approve and sign checks and other documents necessary for bank account fund transfers, wire transfers and deposits on behalf of the District.

2. Required Signatures. Checks and other documents necessary for bank account fund transfers, wire transfers and deposits for the Soledad Community Health Care District (checking account), (savings account), (Resident Trust Account), and (Promontory insured cash sweep MMA Account) shall require one of the following combinations of authorized signatures: A second signature is required for checks over \$25,000. When a second signature is required, it is one of the Board Officers authorized to sign.

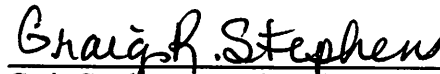
- a. Any two members of the Board of Directors;
- b. Any one Board member and the Chief Executive Officer;
- c. Any one Board member and the Chief Financial Officer;
- d. Any one Board member and the Director of Nursing Services;
- e. Any one Board member and the Nursing Home Administrator;
- f. Any one Board member and the Director of Clinic Operations or
- g. The Chief Executive Officer or the Chief Financial Officer and the Director of Nursing Services or Director of Clinic Operations, or Nursing Home Administrator

This Resolution of the Board of Directors of the Soledad Community Health Care District was passed by the following vote of the members of the Board of Directors at a regular meeting on October 29, 2020.

AYES: Graig Stephens, Maggie Campa, Rosemary Guidotti, Anne Trebino, Patty K. Cruz

NOES: None

ABSTENTIONS: None



Graig Stephens, Board President
Soledad Community Health Care District



Annual Report: Workforce Vacancy, Recruitment, and Retention Analysis

Purpose

In accordance with applicable public meeting requirements, this report provides an overview of current workforce vacancy statistics and identifies recruitment and retention challenges affecting the Soledad Community Health Care District. This report also outlines policy, procedural, and recruitment strategies that may improve the District's ability to attract and retain qualified employees.

Current Vacancy Overview

As of the date of this report, the District continues to experience vacancies in several critical positions across both the Rural Health Clinic and Skilled Nursing Facility. While vacancy rates have improved in some departments, specialized healthcare positions continue to present recruitment challenges due to workforce shortages and increased competition within the healthcare industry.

Key positions with recruitment challenges include:

- Speech Therapy
- Mammography
- Certified Nursing Assistants (CNA)
- Nurse Practitioners
- Physicians and Specialty Providers

New Positions:

- Clinical Operations Leader
- Director of Finance and Strategic Initiative
- Nurse Midwife
- Licensed Marriage Family Therapist (LMFT)

Vacancies in these roles can affect scheduling flexibility, increase overtime costs, and require the use of temporary staffing or redistribution of workload among existing employees.

Recruitment Challenges

The District has identified several internal and external factors that contribute to hiring difficulties.

External Factors

- Ongoing statewide and national shortages of licensed healthcare professionals.
- Increased competition from larger healthcare systems offering higher compensation packages and extensive benefit programs.
- Rising cost of living within California, making recruitment to rural communities more difficult.
- Lengthy credentialing and licensing processes for physicians and advanced practice providers.
- Limited local workforce availability for specialized clinical positions.

Internal Factors

- Budget limitations that impact the District's ability to remain competitive in certain job classifications.
- Time required to complete background checks, credentialing, and onboarding before new employees can begin work.
- Recruitment timelines that may result in the loss of qualified candidates to competing employers.
- Staffing shortages that increase workload for current employees, creating additional retention challenges.

Recruitment Activities

The District has implemented several recruitment initiatives to improve applicant outreach and reduce vacancies, including:

- Posting vacancies on multiple employment platforms and healthcare-specific job boards.
- Participating in local and regional recruitment events.
- Strengthening relationships with educational institutions and training programs.
- Utilizing employee referral opportunities.
- Expanding recruitment efforts for hard-to-fill clinical positions.
- Streamlining portions of the hiring and onboarding process where operationally feasible.

Retention Strategies

Recognizing that retention is equally important as recruitment, the District has focused on initiatives designed to support employee engagement and long-term employment, including:

- Annual consistent market compensation reviews.
- Leadership development and supervisor accountability.
- Employee recognition and wellness initiatives.
- Professional development and continuing education opportunities.
- Ongoing review of staffing models to improve work-life balance.
- Performance management processes that promote accountability while supporting employee growth.

Policy and Procedure Review

Consistent with Government Code requirements, the District has evaluated current policies and procedures to identify potential obstacles to hiring and retention.

Areas identified for continued review include:

- Recruitment timelines and approval processes.
- Position classification and compensation competitiveness.
- Onboarding efficiency and timeliness.
- Recruitment incentives for difficult-to-fill positions.
- Scheduling practices that support employee retention.
- Opportunities to enhance internal career advancement pathways.

Recommended Next Steps

To further strengthen workforce recruitment and retention, the District recommends the following actions:

1. Continue annual compensation and market analysis for all classifications.
2. Evaluate recruitment incentives for hard-to-fill positions, subject to budget availability.
3. Continue streamlining hiring and onboarding processes to reduce time-to-hire.
4. Expand partnerships with nursing schools, universities, and residency training programs.
5. Continue monitoring vacancy trends and turnover data through quarterly workforce reports.

6. Evaluate workforce planning strategies to ensure staffing models align with future operational needs.
7. Continue investing in leadership development and employee engagement initiatives to improve retention.

Conclusion

The District remains committed to maintaining a qualified, stable workforce capable of providing high-quality healthcare services to the community. While external labor market conditions continue to create recruitment challenges, the District will continue evaluating policies, procedures, and recruitment practices to improve hiring outcomes, reduce vacancies, and strengthen employee retention. Ongoing workforce analysis and strategic planning will remain a priority to ensure the District can meet the evolving healthcare needs of the communities it serves.

2026 MONTHLY CENSUS FOR EDEN VALLEY

	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEPT	OCT	NOV	DEC
<u>AVERAGE DAILY</u>												
<u>CENSUS</u>												
MEDICARE	10	16	14	7	12	16						
PRIVATE	0	0	0	0	0	1						
MEDI-CAL	32	33	33	33	31	31						
HOSPICE	3	2	4	3	3	3						
TOTAL	45	51	51	43	46	51	0	0	0	0	0	0
<u>OCCUPANCY</u>												
DAYS IN MONTH	31	28	31	30	31	30	31	31	30	31	30	31
TOTAL POSSIBLE DAYS	1,643	1,484	1,643	1,770	1,829	1,770	1,829	1,829	1,770	1,829	1,770	1,829
TOTAL ACTUAL DAYS	1,361	1,415	1,561	1,309	1,431	1,516						
OCCUPANCY PERCENTAGE	83%	95%	95%	74%	78%	86%	0%	0%	0%	0%	0%	0%
NUMBER OF FACILITY BEDS	59	59	59	59	59	59	59	59	59	59	59	59
NUMBER OF BEDS AVAILABLE	14	8	8	16	13	8	59	59	59	59	59	59

2025 MONTHLY CENSUS FOR EDEN VALLEY

AVERAGE DAILY		JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEPT	OCT	NOV	DEC
<u>CENSUS</u>													
MEDICARE		18	14	15	18	10	11	17	13	10	8	9	8
PRIVATE		1	1	1	0	0	0	1	1	0	1	1	1
MEDI-CAL		28	29	27	27	32	30	30	28	29	31	32	31
HOSPICE				1	1	1	1	1	3	4	5	4	3
TOTAL		47	44	44	46	43	42	49	45	43	45	46	43
<u>OCCUPANCY</u>													
DAYS IN MONTH		31	28	31	30	31	30	31	31	30	31	30	31
TOTAL POSSIBLE DAYS		1,643	1,484	1,643	1,770	1,829	1,770	1,829	1,829	1,770	1,829	1,770	1,829
TOTAL ACTUAL DAYS		1,411	1,218	1,336	1,336	1,331	1,263	1,527	1,405	1,348	1,387	1,388	1,350
OCCUPANCY PERCENTAGE		86%	82%	81%	75%	73%	71%	83%	77%	76%	76%	78%	74%
NUMBER OF FACILITY BEDS		59	59	59	59	59	59	59	59	59	59	59	59
NUMBER OF BEDS AVAILABLE		12	15	15	13	16	17	10	14	16	14	13	16

2026 PATIENT VISIT COUNTS

SMC STAFF	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEPT	OCT	NOV	DEC	Avg Pt. Per Day
DR. GIRON	509	479	530	524	517	472	22	22					
DR. BELTRAN	237	232	233	243	228	25	270	23					
DR. PENA	328	23	256	23	200	0	0	0					
DR. ROD	123	25	127	32	140	96	32	155	31				
DR. GAMBOA	147	15		211	115	15	119	17	200	15			
DR. SAPETTO				215	17	363	21	364	23	330	21		
Ann Marie, NP	183	11	190	11	179	11	120	11	138	10			
X-RAY (SCHEDULED)	35	3	39	4	51	4	13	3	49	12	46	12	
X-RAY (PROVIDER)	56	4	43	4	57	4	13	3	17	6	19	6	
MA VISITS	88	5	76	5	83	5	52	4	58	4	46	3	
CARE MNGMT	10	3	41	3	23	2	32	2	22	2	22	2	
LABORATORY	239	14	261	15	230	14	320	15	231	13	255	13	
Walk-in (seen)	173	8	176	10	238	11	171	8	143	62	4		
Walk-in (not seen)	123	6	95	5	96	4	72	3	88	34	3		
WHC													
DR. CHANDLER	45	15		30	15	17	17	17	0	0	20	20	
DR. ESTEVA	38	19	73	86	22	86	22	22	62	21	0	0	
DR. HOSSAIN	0	0	17	12	12	32	16	0	0	0	0	0	
DR. CHANG	71	18	59	20	44	22	67	22	39	20	49	25	
DR. ALBERT	131	22	126	21	86	22	114	19	17	17	115	19	
DR. TISSIER	65	22	41	21	40	20	38	19	41	21	0	0	
HU C	43	22	22	22	29	15	33	17	52	17	23	12	
JAIME MEYEROFF									53	18	20	20	
MALDONADO									46	15	54	18	
DR. GUERRERO									20	20			
LAB (WHC)	0	0		1	1	0	0	0	0	0			
ULTRASOUND (SCHEDULED)	69	6	75	7	95	7	81	7	79	8			
ULTRASOUND (PROVIDER)	2	1		0	0	0	0	0		90	8		
NST NURSE	31	4	21	5	17	4	11	3	10	3	1	1	
CPSP	98	7	90	7	118	7	102	7	115	7	106	6	
CPSP (Provider)	0	0		0	0	0	0	0	0	0			
MAMMOGRAPHY													
TOTAL VISITS	2,548	283	2,268	2,863	318	2,813	316	2,373	335	2,426	285	-	-

2025 PATIENT VISIT COUNTS

	SMC STAFF	JAN		FEB		MAR		APR		MAY		JUN		JUL		AUG		SEPT		OCT		NOV		DEC		Avg
		Pt. Per Day	Avg	Pt. Per Day	Avg	Pt. Per Day	Avg	Pt. Per Day	Avg	Pt. Per Day	Avg	Pt. Per Day	Avg	Pt. Per Day	Avg	Pt. Per Day	Avg	Pt. Per Day	Avg	Pt. Per Day	Avg	Pt. Per Day	Avg	Pt. Per Day	Avg	
DR. GIRON	478	22	427	22	500	23	489	22	577	25	368	23	262	22	498	24	471	24	519	25	477	25	496	24		
	245	20	0	1	0	0	0	0	0	0	174	19	194	19	153	22	190	21	219	24	184	23	228	23		
	DR. BELTRAN	117	23	114	29	116	29	138	28	175	29	63	32	163	33	124	31	140	28	123	31	113	28	144	29	
	DR. ROD	355	21	307	22	322	21	375	21	375	22	320	21	346	20	381	22	360	23	315	24	358	24	372	22	
	DR. PEÑA																									
OSKAR LIZARAGGA	349	22	316	21	353	21	323	22	358	24	348	22	406	21	261	22	328	21								
	DAVIS PA-C	149	15	198	17	211	16	50	17	185	17	128	14	114	14	195	16	102	13	166	14	133	15	152	15	
	DR. GAMBOA																									
	Angeli Mateo, NP																									
	Ann Marie, NP	168	10	146	10	172	10	161	9	160	11	135	11	180	9	169	11	176	10	186	12	185	12	156	13	
X-RAY (SCHEDULED)	63	13	45	15	56	14	57	14	59	15	48	16	60	15	72	18	56	14	0	0	0	40	3	43	3	
	X-RAY (PROVIDER)	42	8	30	10	40	8	53	13	37	7	31	10	22	7	41	10	31	8	13	13	43	4	35	2	
	X-RAY (PROVIDER)	72	4	78	4	61	4	46	3	57	4	64	4	43	3	64	4	143	8	164	9	87	5	91	7	
	MA VISITS	28	2	21	2	30	2	34	2	25	2	29	3	35	2	34	2	32	2	67	3	21	2	27	2	
	CARE MNGMT	198	10	199	12	217	11	253	12	214	11	238	12	220	10	231	11	262	12	255	12	212	13	269	15	
LABORATORY	203	11	190	13	262	12	224	10	217	11	157	9	100	7	213	10	76	10	140	8	142	8	173	8		
	Walk -In (seen)	68	4	89	6	70	3	52	4	98	5	49	4	50	4	72	4	30	4	73	4	123	8	136	6	
	Walk -In (not seen)																									
	WHC																									
	DR. CHANG																									
DR. CHANDLER	9	9	16	16																						
	DR. ESTEVA	51	17	64	21	75	19	80	20	42	21	23	68	23	62	21	86	22	81	23	0	0	20	20		
	DR. ALBERT	55	18	52	18	72	18	120	17	95	0	124	21	115	16	75	19	118	20	94	19	106	21	172	22	
	DR. LAWSON	54	18	41	21	44	22	78	20	103	21	48	24	64	21	103	21	82	21	0	0	0	0	0	0	
	DR. TAWADROS	22	22	33	17	38	19	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
DR. GUERRERO	0	0	0	15	44	15	0	0	0	51	17	0	0	0	0	51	17	58	19	0	0	0	0	0	0	
	DR. HOSSAIN	22	22	0	0	17	17	0	0	0	0	26	26	23	0	0	32	16	41	21	23	23	0	0		
	MALDONADO	33	17	39	20	17	17	30	15	36	18	29	15	51	17	41	21	12	12	0	0	0	0	0		
	MEYERHOFF	0	17	16	16	16	16	36	0	0	0	53	18	19	19	18	18	0	0	0	0	0	0	0		
	IHU C																									
DR. TISSIER	LAB(WHC)																									
	ULTRASOUND (SCHEDULED)	61	6	39	4	49	5	85	7	61	6	76	7	85	7	62	8	89	7	81	9	89	9	88	7	
	ULTRASOUND (PROVIDER)	2	2	11	2	0	0	1	1	0	0	0	0	0	0	0	0	0	0	0	0	1	1	0	0	
	MAMMOGRAPHY	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
	CPSp	121	7	86	7	68	6	79	7	123	8	138	9	141	8	129	8	129	8	116	7	99	7	109	8	
CPSp (Provider)																										
	CPSp (Provider)																									
	NST NURSE	17	2	18	3	19	3	13	2	5	1	16	2	14	2	43	5	44	5	11	2	11	2	19	3	
TOTAL VISITS	2,982	275	2,576	329	2,955	342	3,247	256	3,139	283	2,685	328	2,796	310	3,107	326	3,064	343	2,844	338	2,666	316	2,918	305		

Adriana Gonzalez, Director of Communications



BOARD REPORT

July 2026

Keeping Residents Active and Engaged

Summer has been filled with opportunities for Eden Valley Care Center residents to stay active, socialize, and enjoy meaningful experiences. Recent activities included a creative indoor fishing game, bingo—one of our residents' favorite pastimes—and a July 9 field trip to the Soledad Historical Society. Led by Activities Director Jessica Sandoval, with support from her team and student volunteers, these programs continue to expand opportunities for recreation, social connection, and overall resident well-being.



Strengthening Outreach and Recognition Resources

To better support employee recognition, VIP tours, community outreach, and stakeholder engagement, the Communications Department is expanding its inventory of branded materials. This year's efforts include adding facility-specific resources so that Soledad Medical Clinic, Women's Health Center, Eden Valley Care Center, and the District each have materials that reflect their unique identities. These resources will be distributed thoughtfully and only when they support a defined organizational purpose.

The inventory is also being expanded to support future outreach initiatives. In collaboration with Admissions Coordinator Erika Leon, a custom Eden Valley Care Center mousepad is being developed for local hospital discharge planners and referral staff to help strengthen referral relationships and reinforce Eden Valley's presence as a trusted post-acute care provider.



Improving Access to Medical Records

To make medical records more accessible for patients and families, Soledad Community Health Care District launched a new online Medical Records Request Form through the Soledad Medical Clinic website. The initiative offers a convenient option for individuals—particularly working families who may find it difficult to visit the clinic during business hours—to submit requests online while continuing to provide in-person assistance for those who prefer it. By embracing digital solutions alongside personalized service, the District continues to improve access and enhance the patient experience.



Soledad Medical Clinic

REQUESTING MEDICAL RECORDS

Made Simple. Safe. Secure.

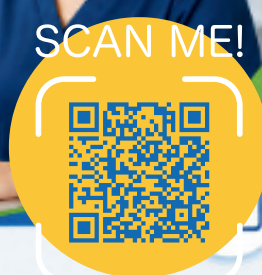
Request your medical records online quickly and easily.



SOLICITAR EXPEDIENTES MÉDICOS

Fácil. Seguro. Confiable.

Solicite sus expedientes médicos en línea de manera rápida y sencilla.



SCAN ME!



1 REQUEST SOLICITE

Complete our secure online form to request your medical records.
Complete nuestro formulario en línea seguro para solicitar sus expedientes médicos.



2 WE PROCESS NOSOTROS PROCESAMOS

Our team will review your request. Please allow up to 10 business days for processing.
Nuestro equipo revisará su solicitud. Por favor permita hasta 10 días hábiles para procesar su solicitud.



3 YOU RECEIVE USTED RECIBE

We will securely deliver your records to you or your designated provider or organization.
Le entregaremos sus expedientes de manera segura a usted o a su proveedor u organización designada(s).



Your privacy is our priority.
Su privacidad es nuestra prioridad.

55

Welcoming Soledad Unified's New Superintendent

Soledad Community Health Care District recently welcomed incoming Soledad Unified School District Superintendent Dr. Deborah Gorgulho for a tour of District facilities. The visit highlighted the District's role in advancing community health and showcased the longstanding partnership between SCHCD and Soledad Unified in supporting local students and families.

During the visit, Dr. Gorgulho had the opportunity to see that partnership in action by meeting Nadia, a recent Soledad High School graduate and District volunteer who will attend California State University, Los Angeles this fall to pursue a degree in nursing. The visit also provided an opportunity to discuss continued collaboration to strengthen educational opportunities, workforce development, and community well-being.



HEALTH FAIR

IS OFFERING A HEALTH SCREENING TO ALL ELIGIBLE EMPLOYEES.

SCAN ME!

Date: Thursday, July 30th, 8am-12pm

Location: Eden Valley Care Center Dining Hall
612 Main Street Soledad, CA 93960

You're Invited to Partner with Us!

Join us in making a positive impact on our community by becoming a partner at our upcoming Health Fair!

We're seeking healthcare providers, community organizations, nonprofits, local businesses to share resources, services, and wellness information with attendees.

REGISTER NOW

(831) 678-6033
communications@schcd.com

- Wellness Information
- Physical Activity Recommendations
- Health Screenings
- Community Resources

Strengthening Community Partnerships

To support future outreach and collaboration, the Communications Department developed a new online Community Partner Interest Form. Originally created to coordinate participation in the District's Employee Health Fair, the form will continue serving as a centralized resource for organizations interested in partnering with SCHCD on health education, community events, outreach initiatives, and other collaborative opportunities. The initiative helps streamline communication while strengthening the District's network of community partners.



A Beloved Musical Tradition

For more than three years, Logan Thorstenson has been a familiar and welcomed performer at Eden Valley Care Center, where his musical performances have become a favorite among residents. His visits provide opportunities for residents to enjoy live entertainment, reminisce through music, and connect with one another in a meaningful way.

Programs like these enrich daily life at Eden Valley and reflect the District's commitment to supporting the emotional and social well-being of our residents.

June 22, 2016

Dear Eden Valley Staff,

Thanks so much
for your recent care of
Doug. The family and I
are very grateful for
your support of Doug.
He continues to forget he
can't walk - hope we
don't need help soon!

Again, many thanks
Mary Alicia McHale



Thank
You



Eden Valley
Care Center

THRIFT SHOP

Shopping Day!



AUGUST 27
at 3:00 PM

Join us for a fun afternoon
of shopping, discovering
treasures, and enjoying
great company!



**NEWLY USED
OR NEW ITEMS**
*are accepted
for donations!*

Great Finds
Great Prices
Great Day!



Thank you

TO DONATE OR FOR MORE
INFORMATION,
please contact:



PAM
Social Service



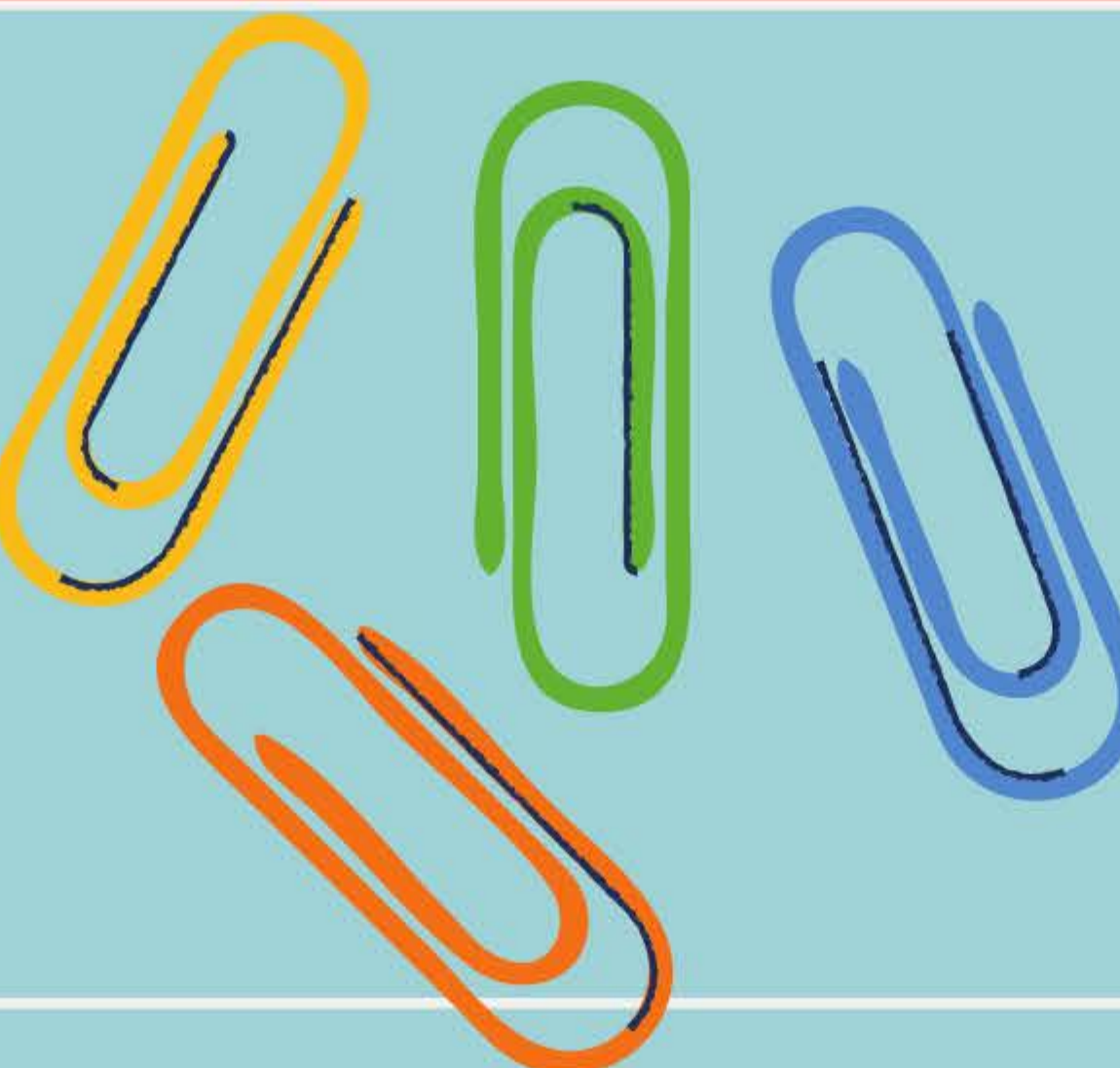
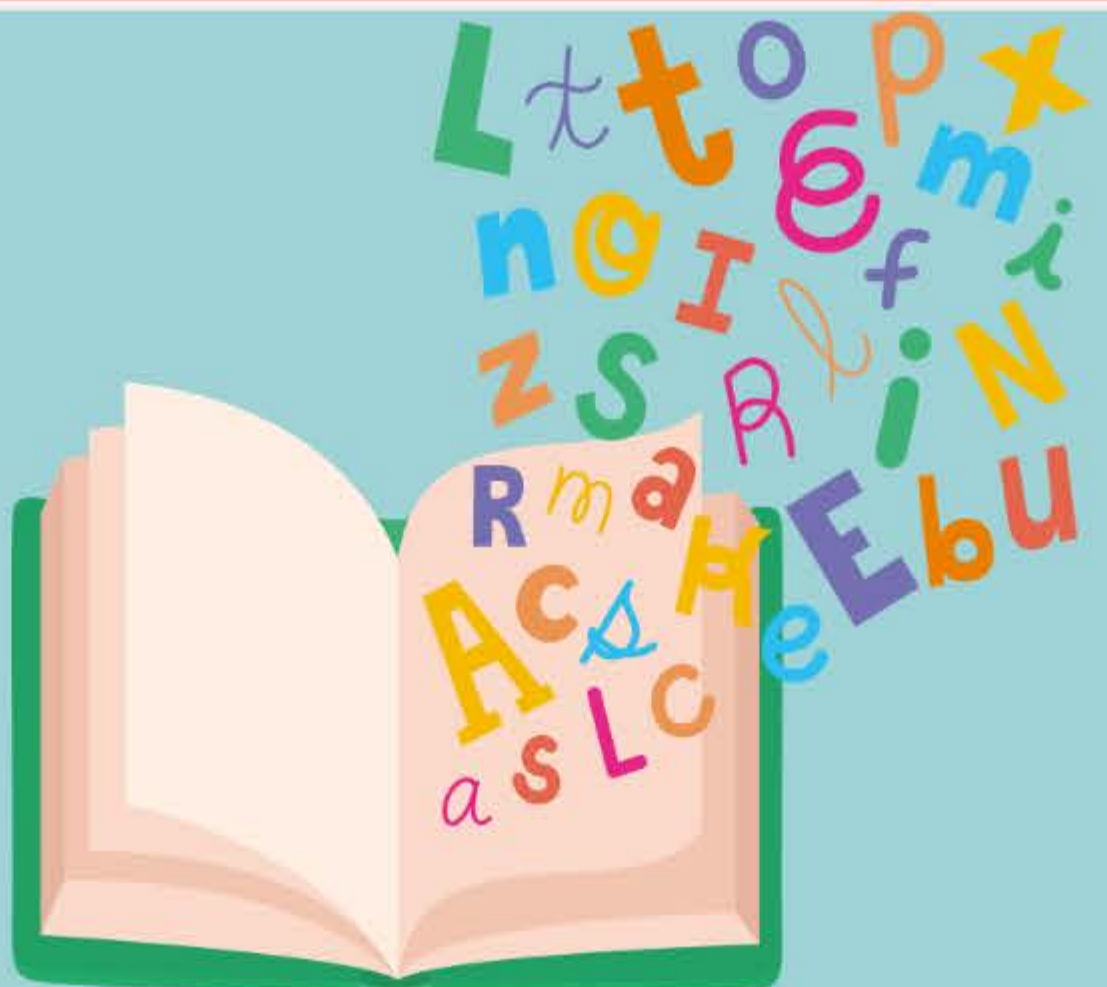
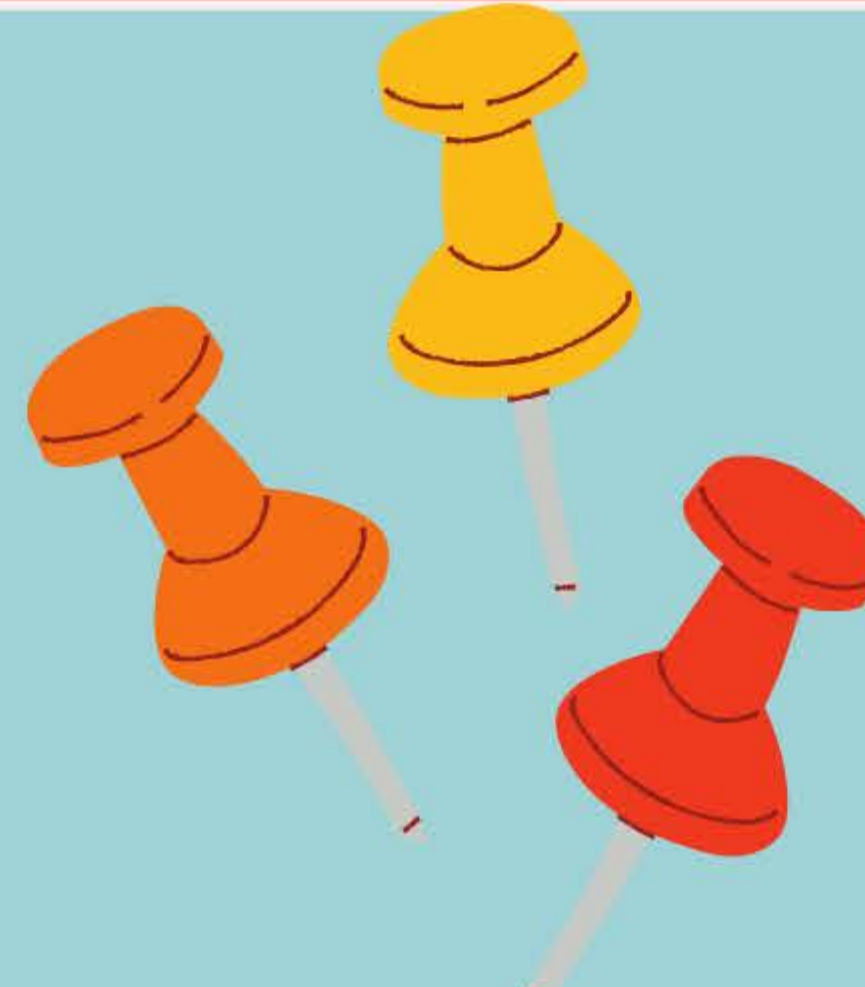
JESSICA
Activities Director



YOUR DONATIONS BRING **JOY** AND MAKE A **DIFFERENCE!**



AUGUST 2026

SUNDAY	MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY
<u>ACTIVITIES ARE SUBJECT TO CHANGE</u> GARDEN/MOVIE TIME 11:00 AM & 4:00 PM GOLDEN MOMENTS THURS. 10:45 AM CREEKSIDE ROOM						1 9:00 COFFEE & NEWS <u>10:30 THERAPEUTIC EXERCISE PROGRAM</u> 1:15 FRIENDSHIP CIRCLE 2:00 REFRESHMENTS W/FRIENDS <u>2:30 CONNECT THE DOT</u> 3:30 B T N G O
2 9:00 COFFEE & NEWS <u>10:30 MOVE AND GROVE EXERCISE</u> 1:15 FRIENDSHIP CIRCLE 2:00 REFRESHMENTS W/FRIEND <u>3:00 RECESS TIME PICK A GAME</u>	3 9:00 COFFEE & NEWS <u>10:30 MORNING STRETCHES</u> 1:15 FRIENDSHIP CIRCLE 1:30 NAIL CARE <u>2:00 AGUAS FRESCAS</u> <u>3:00 BUILD A FLOWER</u>	4 9:00 COFFEE & NEWS <u>10:15 BALLOON TOSS</u> 1:15 FRIENDSHIP CIRCLE 2:00 REFRESHMENTS W/FRIENDS <u>3:00 REMEMBERING MATH (DIVISION)</u> 6:00 EVENING ACTIVITIES	5 9:00 COFFEE & NEWS <u>10:30 COMMUNION</u> 1:15 BIBLE STUDY IN THE GARDEN 2:00 REFRESHMENTS W/FRIEND <u>2:30 PICK A COLORING BOOK</u> 3:30 ATERNOON EXERCISE	6 9:00 COFFEE & NEWS <u>10:15 THERAPEUTIC EXERCISE PROGRAM</u> 1:15 NAIL CARE 2:00 REFRESHMENTS W/FRIENDS <u>3:00 RE-LEARNING HISTORY</u> 6:00 EVENING ACTIVITIES	7 9:00 COFFEE & NEWS <u>10:00 PERFORMANCE BY ROSE</u> 1:15 FRIENDSHIP CIRCLE 2:00 REFRESHMENTS W/FRIENDS <u>3:00 MAKE YOUR PUPPET</u>	8 9:00 COFFEE & NEWS <u>10:30 THERAPEUTIC EXERCISE PROGRAM</u> 1:15 FRIENDSHIP CIRCLE 2:00 REFRESHMENTS W/FRIENDS <u>2:30 ACRYLIC PAINTING</u> 3:30 LOTERIA
9 9:00 COFFEE & NEWS <u>10:30 MOVE AND GROVE EXERCISE</u> 1:15 FRIENDSHIP CIRCLE 2:00 REFRESHMENTS W/FRIEND <u>3:00 RECESS TIME PICK A GAME</u>	10 9:00 COFFEE & NEWS <u>10:30 MORNING STRETCHES</u> 1:15 FRIENDSHIP CIRCLE 1:30 NAIL CARE <u>2:00 AGUAS FRESCAS</u> <u>3:00 HUGE FLOWER PAINTING</u>	11 9:00 COFFEE & NEWS <u>10:15 BALLOON TOSS</u> 1:15 FRIENDSHIP CIRCLE 2:00 REFRESHMENTS W/FRIENDS <u>3:00 REMEMBERING MATH (ADDITION)</u> 6:00 EVENING ACTIVITIES	12 9:00 COFFEE & NEWS <u>10:30 COMMUNION</u> 1:15 BIBLE STUDY IN THE GARDEN 2:00 REFRESHMENTS W/FRIENDS <u>3:00 BIRD HOUSE PAINTING</u>	13 9:00 COFFEE & NEWS <u>10:15 THERAPEUTIC EXERCISE PROGRAM</u> 1:15 SUNBATHING HOUR <u>2:00 REFRESHMENTS W/FRIENDS</u> <u>3:00 STUDING FLASH CARDS</u> 6:00 EVENING ACTIVITIES	14 9:00 COFFEE & NEWS <u>10:30 BOXING STRONG EXERCISE CLASS</u> 1:15 FRIENDSHIP CIRCLE 2:00 REFRESHMENTS W/FRIENDS <u>3:00 PATTERN BLOCKS</u>	15 9:00 COFFEE & NEWS <u>10:30 THERAPEUTIC EXERCISE PROGRAM</u> 1:15 FRIENDSHIP CIRCLE 2:00 REFRESHMENTS W/FRIENDS <u>2:30 WORD SEARCHS</u> 3:30 B T N G O
16 9:00 COFFEE & NEWS <u>10:30 MOVE AND GROVE EXERCISE</u> 1:15 FRIENDSHIP CIRCLE 2:00 REFRESHMENTS W/FRIEND <u>3:00 RECESS TIME PICK A GAME</u>	17 9:00 COFFEE & NEWS <u>10:30 MORNING STRETCHES</u> 1:15 FRIENDSHIP CIRCLE 1:30 NAIL CARE <u>2:00 AGUAS FRESCAS</u> <u>3:00 PILLOWCASE ART</u>	18 9:00 COFFEE & NEWS <u>10:15 BALLOON TOSS</u> 1:15 FRIENDSHIP CIRCLE 2:00 REFRESHMENTS W/FRIENDS <u>3:00 REMEMBERING MATH (SUBSTRACTION)</u> 6:00 EVENING ACTIVITIES	19 9:00 COFFEE & NEWS <u>10:30 COMMUNION</u> 1:15 FRIENDSHIP CIRCLE <u>2:00 BIRTHDAY PARTY W/FRIENDS</u> <u>3:00 PUT THE TAIL ON THE DONKEY</u>	20 9:00 COFFEE & NEWS <u>10:15 THERAPEUTIC EXERCISE PROGRAM</u> 1:15 NAIL CARE 2:00 REFRESHMENTS W/FRIENDS <u>3:00 RE-LEARNING HISTORY</u> 6:00 EVENING ACTIVITIES	21 9:00 COFFEE & NEWS <u>10:30 BOXING STRONG EXERCISE CLASS</u> 1:15 FRIENDSHIP CIRCLE <u>2:00 PERFORMANCE BY LOGAN</u> <u>3:00 PILLOWCASE ART</u>	22 9:00 COFFEE & NEWS <u>10:30 THERAPEUTIC EXERCISE PROGRAM</u> 1:15 FRIENDSHIP CIRCLE 2:00 REFRESHMENTS W/FRIENDS <u>2:30 WATERCOLOR ART</u> 3:30 LOTERIA
23 9:00 COFFEE & NEWS <u>10:30 MOVE AND GROVE EXERCISE</u> 1:15 FRIENDSHIP CIRCLE <u>2:00 PASTOR MULLEN & 1ST SOUTHERN BAPTIST CHURCH</u> 3:00 RECESS TIME: PICK A GAME	24 9:00 COFFEE & NEWS <u>10:30 MORNING STRETCHES</u> 1:15 FRIENDSHIP CIRCLE 1:30 NAIL CARE <u>2:00 AGUAS FRESCAS</u> <u>3:00 SCULPTURE PAINTING</u>	25 9:00 COFFEE & NEWS <u>10:15 BALLOON TOSS</u> 1:15 FRIENDSHIP CIRCLE 2:00 REFRESHMENTS W/FRIENDS <u>3:00 REMEMBERING MATH (ADDING)</u> 6:00 EVENING ACTIVITIES	26 9:00 COFFEE & NEWS <u>10:30 COMMUNION</u> 1:15 BIBLE STUDY IN THE GARDEN 2:00 REFRESHMENTS W/FRIEND <u>2:30 GOLDEN MEMORIES</u> 3:30 AFTERNOON EXERCISE	27 9:00 COFFEE & NEWS <u>10:15 THERAPEUTIC EXERCISE PROGRAM</u> 1:15 SUNBATHING HOUR <u>2:00 REFRESHMENTS W/FRIENDS</u> <u>3:00 THRIFT STORE SHOPPING</u> 6:00 EVENING ACTIVITIES	28 9:00 COFFEE & NEWS <u>10:30 BOXING STRONG EXERCISE CLASS</u> 1:15 SUNBATHING HOUR 2:00 REFRESHMENTS W/FRIENDS <u>3:00 MAKING HEADBANDS</u>	29 9:00 COFFEE & NEWS <u>10:30 THERAPEUTIC EXERCISE PROGRAM</u> 1:15 FRIENDSHIP CIRCLE 2:00 REFRESHMENTS W/FRIENDS <u>2:30 COLOR BY NUMBERS</u> 3:30 B T N G O
30 9:00 COFFEE & NEWS <u>10:30 MOVE AND GROVE EXERCISE</u> 1:15 FRIENDSHIP CIRCLE 2:00 REFRESHMENTS W/FRIEND <u>3:00 RECESS TIME: PICK A GAME</u>	31 9:00 COFFEE & NEWS <u>10:30 MORNING STRETCHES</u> 1:15 FRIENDSHIP CIRCLE 1:30 NAIL CARE <u>2:00 AGUAS FRESCAS</u> <u>3:00 CINEMA HOUR</u>					